

Knowledge Map

Key Knowledge Products of the Strategic Partnerships 2015-2020



Colophon

This Knowledge Map compiles Key Knowledge Products of the Strategic Partnerships “Dialogue & Dissent” 2016 – 2020. The Knowledge Map was developed by Partos in cooperation with Strhive. We thank all the Strategic Partnerships for contributing their most memorable results. These results are the Knowledge Products included in this map and are a valuable contribution to learning in the Strategic Partnerships. All contributions can be found in the knowledge map.

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Visuals: Full credit for the visuals of the Knowledge Products belongs to the respective key knowledge holder mentioned.

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Knowledge Map

Key Knowledge Products of the Strategic Partnerships 2015-2020

Preface

Knowledge – The Liquid Gemstone

Knowledge is a precious asset. In its multifacetedness it is like a diamond. However, contrasting to the long-lasting solidity of diamonds, is the fluidity of knowledge. Its ‘half-life’ goes through a process of continuous shortening. What's more, unlike gemstones, it is possible to give knowledge to others without losing it. In virtue of boundless distribution, the phrase ‘knowledge is power’ has now become ‘shared knowledge is joint power’. Knowledge requires ceaseless updating in systemic cycles of collecting, understanding, sharing, upgrading and applying. Cycles that for many reasons ought to be linked to learning, innovation and networking - providing for diversity of case studies as well as of congruent and conflicting insights.

It is in this nexus of knowledge, learning, networking and innovation that Partos facilitates its members and partners. The present Knowledge Map is a valuable contribution to our mission. This publication provides insights – knowledge products – acquired during the so-called ‘*Dialogue and Dissent Strategic Partnerships*’ between development organisations and the Dutch Ministry of Foreign Affairs, which ran from 2015-2020. Furthermore, this publication is a means to an end and marks the beginning of a shared knowledge evolution. Insights from current and future Strategic Partnerships for Strengthening Civil Society will be incorporated, indeed, following cyclic knowledge accumulation.

I thank and applaud all the organisations that have shared their experiences, insights and tools in their genuine pursuit of ‘doing good & better’. And I commend the authors, Sarah Abdelatif (Strhive) and Vic Klabbers (learning facilitator at Partos), for this accessible and instructive compilation.

I hope these knowledge products are useful for and used by partners and members - under the new Strategic Partnerships for Strengthening Civil Society in particular, and in general by all civil society actors and organisations that pursue a better, equal, just, safe and sustainable society. Quite some of the insights provided help us to better listen and respond to the needs, aspirations and sapience of the vulnerable people and regions we work for. I want to highlight this, because improving their prospects is what development cooperation is about. We cannot do this without the most precious gemstone of all: their knowledge.

Bart Romijn

Director Partos

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Introduction

Context – The Strategic Partnerships and Partos

During a five year period (2016-2020), the Strategic Partnerships programme under the umbrella “Dialogue and Dissent” has taken place. In 25 Strategic Partnerships, alliances were built between the Dutch Ministry of Foreign Affairs and civil society organisations to strengthen capacities in lobby and advocacy.

The programme focused on 4 core themes:

1. Fighting for gender equality and inclusion
2. Protecting environmental rights
3. Empowering communities in local governance
4. Promoting sustainable and inclusive resource management

The Strategic Partnerships as part of “Dialogue and Dissent” came to an end in 2020. However, a new phase of Strategic Partnerships was initiated with the theme “Strengthening Civil Society” which is taking place from 2021-2025.

Throughout the five years of 25 Strategic Partnerships across the four themes, many lessons have been learned, knowledge products, tools, methods and instruments have been developed, and challenges have been overcome. This knowledge can deliver immense value to the current and future Strategic Partnerships as well as the field of work as a whole. The new Strategic Partnerships can learn from the past partnerships, build on their knowledge products, and avoid reinventing the wheel.

With this knowledge map, Partos aims to surface the knowledge that has been developed to facilitate learning across the Strategic Partnerships and in the respective fields.

Background and Process

The goal of this knowledge map is to compile the key knowledge that has been developed during the five year period (2016-2020) in the Strategic Partnerships “Dialogue and Dissent” and make it available to the current Strategic Partnerships, as well as to the respective fields of work.

Towards the end of the previous Strategic Partnerships (2016-2020) and in the beginning of the new partnerships (2021-2025), Partos considered how learning opportunities could be established. Through a mapping process, reaching out to all previous Strategic Partnerships, the members of the “Dialogue & Dissent” partnerships were asked to contribute their most memorable results from the past five years. This mapping exercise resulted in an overview of the key Knowledge Products. These Knowledge Products, have been analysed, categorised and are now made available through this knowledge map.

The knowledge map is a dynamic document and meant as a resource for learning and knowledge sharing through which the key Knowledge products can be explored. Each Knowledge Product describes its key learning question and context, including its use case and for whom it can be most relevant. Explore the map to find relevant reports, tools, methods, and other materials for your own work.

Navigating the Knowledge Map

The Knowledge Map provides a visual overview of the key Knowledge Products of the Strategic Partnerships “Dialogue and Dissent”. The purpose of the map is to serve as a navigating tool for the contributions of the partnerships. It aims to make the Knowledge Products easily accessible and explorable.

Structure of the Knowledge Map

To facilitate the navigation through the vast amounts of knowledge developed, the Knowledge Map is divided into key thematic areas. These thematic areas are a result of the mapping exercise.

According to the content of each Knowledge Product, it is placed in the corresponding key thematic area. In a second step, each Knowledge Product was tagged according to its format.

The Knowledge Map follows this structure.

Finding your way around

Based on the contributions from the Strategic Partnerships, the knowledge map is divided into the following key thematic areas:



Inclusion & Diversity



Advocacy



Civil Society



Sustainability & Covid-19



Finance and M&E

The key thematic areas can be accessed by clicking on the respective icon in the knowledge map.

For each Knowledge Products, it is indicated what type of Knowledge Product it is. These tags allow you to explore the different products that have been developed according to your needs.

Are you looking for practical guidance? Perhaps the tools, guides or manuals can provide you with answers. Are you more looking for analyses of a particular issue or topic? Have a look at the reports and research papers.

The icons below help you navigate through the different types of formats. In the knowledge map, you can directly jump to the format you would like to explore. Each Knowledge Product is tagged according to the format it belongs to.

- | | | | |
|--|-----------------|--|-------------------------|
| | Reports | | Reviews |
| | Papers | | Data Library |
| | Policy Briefs | | Research Papers/Reports |
| | Tools | | Web Pages |
| | Videos | | Articles |
| | Learning Briefs | | Case Studies |
| | Courses | | Collections |
| | Guides | | Manuals |
| | Digizines | | |

Each Knowledge Product included here is linked to the full Knowledge Product which you can access by clicking on the corresponding picture.

At the bottom of each Knowledge Product, the following button is included:

[Return to Knowledge Map](#)

By clicking on the button, you can easily find your way back and will be automatically redirected to the Knowledge Map.

Knowledge Map:

Strategic Partnerships 2016 - 2020

Civil Society

- Web pages
- Guides
- Papers
- Reports
- Articles
- Videos
- Reviews
- Collections
- Tools
- Case Studies

Finance and M&E

- Reports
- Papers
- Policy Briefs
- Tools
- Briefs

Advocacy

- Videos
- Learning Briefs
- Papers
- Courses
- Guides
- Collections
- Manuals
- Tools
- Digizines
- Reports
- Reviews
- Research Papers/Reports

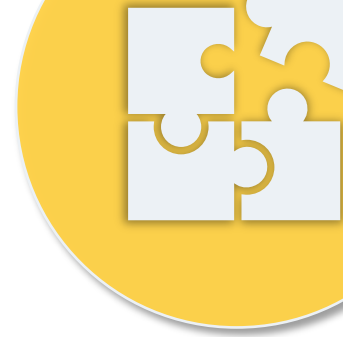
Most memorable results
of the Strategic Partnerships

Inclusion & Diversity

- Manuals
- Briefs
- Web pages
- Tools
- Reports
- Guides
- Research Papers/Reports

Sustainability & Covid -19

- Reports
- Videos
- Data Library
- Policy Briefs
- Guides
- Research Papers/Reports



Inclusion and Diversity



Overview of the Knowledge Products

Here you can find an overview of all the Knowledge Products of the Strategic Partnerships related to Inclusion & Diversity. By clicking on a title, you will be led to the respective Knowledge Product's page.


Manuals:

-  Leave No One Behind Training Workshop: Facilitation Manual
-  Multi-Stakeholder Processes for Conflict Prevention & Peacebuilding: A Manual

Briefs:

-  Facilitating inclusive multi-stakeholder WRM & WASH forums for improved water and sanitation services
-  Identifying barriers to inclusion in WASH services in Tarkwa Nsuaem Municipal Assembly, Ghana

Web Pages:

-  Voices for water: the power of human connection



Tools:

-  Inclusive and gender responsive WASH budget monitoring tool


Reports:

-  Gender Visible: Learning about gender integration in the Right to Food programme
-  We mean business: protecting women's rights in global supply chains.
-  Women's rights violations in Dutch palm oil supply chains: The case of Guatemala
-  Another World is Possible: Advancing feminist economic alternatives to secure rights, justice and autonomy for women and a fair, green, gender equal world.
-  Harnessing Knowledge to Strengthen Capacity Building of Health Workers for Sexual and Reproductive Health and Rights (SRHR)
-  Capacity building in Bhola: Identifying Approaches and Experiences of Implementers and Local communities in the Watershed Programme Bangladesh
-  Report: Incorporating Gender Equality in Environment and Climate
-  Embedding gender justice in environmental action: Where to start?

Guides:

-  Social inclusion in the WASH Strategy 2016-2030 of the Dutch Ministry of Foreign Affairs
-  Transforming Power

Research Papers/Reports:

-  Good for business or the right thing to do? – Motivations and strategies of media managers to promote gender equality in the workplace

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Leave No One Behind Training Workshop: Facilitation Manual

Click on the picture for the full Knowledge Product.
If that does not work, please find it [here](#).

Manual

Key Knowledge Holder

- Watershed empowering citizens programme

Key Learning Question

- Who are often left behind?
- How can development programmes leave no one behind?

At a Glance

- **Use case:** The knowledge product was produced based on the training workshops used in Watershed and it provides guidelines for workshop facilitation on LNOB.
- **Setting:** The workshop follows a Human Centred Design and can be adapted for different context.
- **Timeline:** Towards the end of the SP based on the experiences.
- **Application:** The Knowledge Product is for inclusion experts who would like to facilitate workshops on LNOB.



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Multi-Stakeholder Processes for Conflict Prevention & Peacebuilding: A Manual

Click on the picture for the full Knowledge Product.

If that does not work, please find it [here](#).

Manual

Key Knowledge Holder

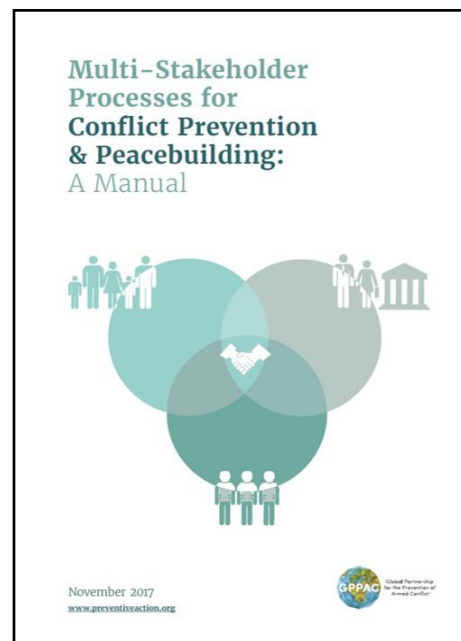
→ Prevention up Front (PuF)

Key Learning Question

- What practical considerations do CSOs need to bear in mind when they initiate or participate in multistakeholder conflict prevention processes?
- How can we make these processes more efficient and productive?

At a Glance

- **Use case:** This manual is a product of the Preventive Action Working Group of the Global Partnership for the Prevention of Armed Conflict (GPPAC). The Working Group brought together civil society representatives and practitioners from the world over to reflect on how to bridge the gap between conflict early warning and early response, to better understand the roles and contributions of civil society in this respect, and to equip practitioners with know-how and lessons learned to play their role effectively.
- **Setting:** Global.
- **Timeline:** 2017.
- **Application:** Local Peacebuilders.



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Facilitating inclusive multi-stakeholder WRM & WASH forums for improved water and sanitation services

Click on the picture for the full Knowledge Product.

If that does not work, please find it [here](#).

Brief

Key Knowledge Holder

- Watershed empowering citizens programme

Results & Impact

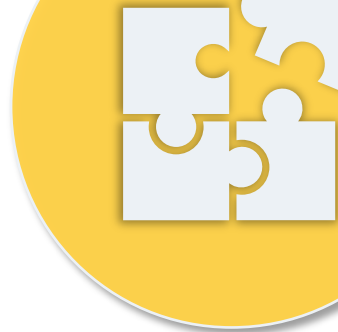
- The WRM sub-sector in Ethiopia has been able to bring together the three Ministries concerned: Ministry of Water, Irrigation and Electricity (MoWIE); Ministry of Agriculture and Livestock Resources (MALR); and Ministry of Environment Forest and Climate Change (MoEFCC), and key development partners (DPs), academia and civil society organisations (CSOs). This is similar to the WASH/WRM multi-stakeholder forums in Kenya's Kajiado County in that the WASH/WRM integration has not been realised.

At a Glance

- **Use case:** To inform the key sector actors; policy/decision makers at county and national level, and WASH/WRM stakeholders, on the importance of multi-stakeholder forums for WASH/ Water Resources Management (WRM) to achieve sustainable WASH services provision.
- **Setting:** Kenya, Ethiopia.
- **Timeline:** 2020.



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 **Identifying barriers to inclusion in WASH services in Tarkwa Nsuaem Municipal Assembly, Ghana**

Click on the picture for the full Knowledge Product.

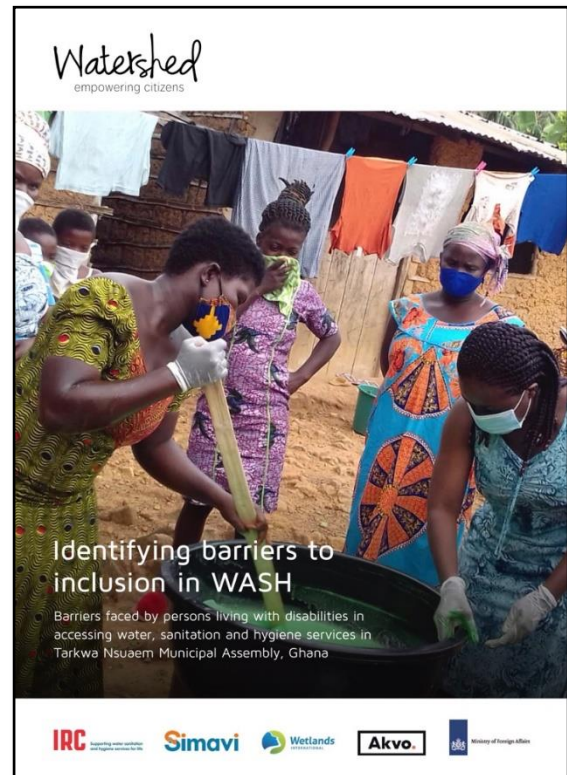
Brief

Key Knowledge Holder

- Watershed empowering citizens programme

At a Glance

- **Use case:** This brief looks at how improved knowledge and skills in social inclusion are improving the capacity to identify excluded persons and advocate for WASH interventions to be accessible to all persons, especially for people living with a disability.
- **Setting:** Ghana.
- **Timeline:** 2020.
- **Application:** CSOs, government.



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 **Voices for water: the power of human connection**

Click on the picture for the full Knowledge Product.

Web Page

Key Knowledge Holder

- Watershed empowering citizens programme

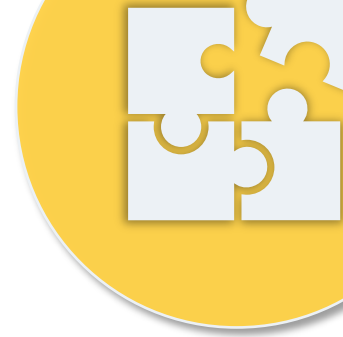
Results & Impact

- They've found and raised their voices, by learning how things work, and what their rights are.

At a Glance

- **Use case:** It's a call for NGOs, governments and funders to re-prioritise resources to empower and strengthen CSOs. To support more people to understand how WASH works, and how to have a say in the decisions that affect them by: (1) Finding their evidence, (2) Following the money, (3) Securing their water Being part of it.
- **Setting:** Global.
- **Timeline:** 2020.
- **Application:** NGOs, governments, and funders.





Inclusive and gender responsive WASH budget monitoring tool

Click on the picture for the full Knowledge Product.

If that does not work, please find it [here](#).

Tool

Key Knowledge Holder

- Watershed empowering citizens programme

Key Learning Question


- How can CSOs influence the local government to have more transparent resource allocation and be more transparent in their work?


At a Glance

- **Use case:** The knowledge product was used for monitoring WASH budget with disaggregated data in Bangladesh.
- **Results & Impact:** The increased budget benefitted women and marginalised groups.
- **Setting:** Bangladesh.
- **Timeline:** In the beginning (2018).
- **Application:** For Bangladeshi CSOs.



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 **Gender Visible: Learning about gender integration in the Right to Food programme**

Click on the picture for the full Knowledge Product.

If that does not work, please find it [here](#).

Report

Key Knowledge Holder

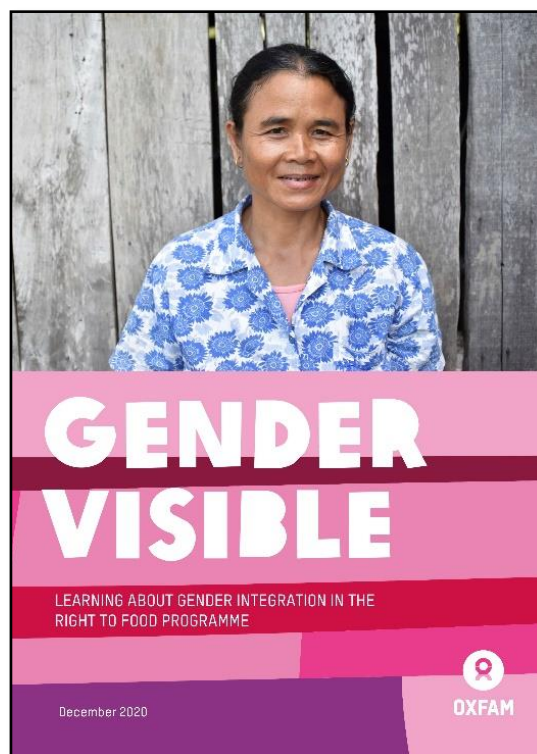
- Watershed empowering citizens programme

Key Learning Question

- Which factors have supported or hindered Right to Food projects to effectively integrate gender?
- What can we learn from these experiences if we want to integrate gender in future program development?

At a Glance

- **Use case:** The knowledge product was produced based on the training workshops used in Watershed and it provides guidelines for workshop facilitation on LNOB.
- **Setting:** The workshop follows a Human Centred Design and can be adapted for different context.
- **Timeline:** Towards the end of the SP based on the experiences.
- **Application:** The Knowledge Product is for inclusion experts who would like to facilitate workshops on LNOB.



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We mean business: protecting women's rights in global supply chains

Click on the picture for the full Knowledge Product.
If that does not work, please find it [here](#).

Report

Key Knowledge Holder

→ Fair, Green and Global II

Key Learning Question

- What do we mean by Gender- Responsive Human Rights Due Diligence?
- And how can states incorporate Gender-Responsive Human Rights Due Diligence in their laws and practices?

Results & Impact

→ This knowledge formed the basis for setting the Dutch policy agenda to further include gender-responsivity in their Responsible Business Conduct policy and fed into international advocacy efforts for a Feminist UN Binding Treaty on Business and Human Rights. Specifically, this work led to a motion being adopted in Dutch parliament for the better integration of gender equality and women's rights into RBC policy.

At a Glance

→ **Use case:** This knowledge product serves as evidence-based advocacy materials. It serves as a strong base to advocate for the integration of gender-responsivity in legal frameworks that address Human Rights and Business at national as well as international level, such as human rights due diligence legislations and a UN Binding Treaty on Business and Human Rights.



- **Setting:** The knowledge product was developed in the Netherlands in close collaboration with partners from the Global South. It includes case studies from Bangladesh, Brazil, Cambodia, China, El Salvador, Guatemala, Guinea-Bissau, Malawi, Mozambique, Nicaragua and Zambia. The policy recommendations are applicable to national, regional and international legal frameworks that address Business and Human Rights.
- **Timeline:** 2020.
- **Application:** For states and companies, on how they can integrate gender-responsive human rights due diligence into existing and emerging efforts in the area of business and human rights.

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Women's rights violations in Dutch palm oil supply chains: The case of Guatemala

Report

Key Knowledge Holder

→ Fair, Green and Global Alliance II

Key Learning Question

→ What is the impact of Palm Oil plantations in Guatemala? What are the human rights violations associated with palm oil production in Guatemala, and in particular the disproportionate impacts of these violations on women?

Results & Impact

→ We are very happy with this report, as it shows evidence of the impact of the Palm Oil plantations on women specifically. Based on the report, we have formulated very concrete recommendations for policy makers and companies, but also insights for other CSOs and CBOs working on this matter. It provides guidance in our next plans to support women living in the areas of palm oil plantations.

At a Glance

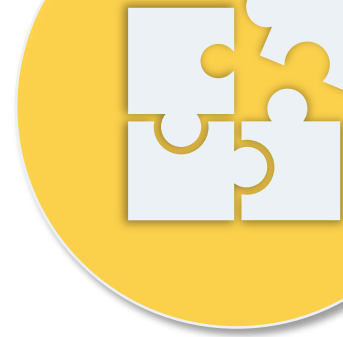
→ **Use case:** We have included very clear and comprehensive gender sensitive recommendations for Dutch Policy Makers and to Palm Oil companies. In Guatemala, our colleagues are organizing various


Click on the picture for the full Knowledge Product.
If that does not work, please find it [here](#).



workshops with stakeholders (Embassies, palm oil companies, CSOs, CBOs, media and communities) to discuss the issues raised in the report - and to promote the recommendations.

- **Setting:** Guatemala and the global supply chain of Palm Oil (from Guatemala to the Netherlands).
- **Timeline:** In 2020 - last year of partnership.
- **Application:** Dutch Policy makers, Palm Oil companies (active in Guatemala, but also abroad), CSOs/CBOs working on Palm Oil, and communities dealing with palm oil companies.



 **Another World is Possible: Advancing feminist economic alternatives to secure rights, justice and autonomy for women and a fair, green, gender equal world**

Click on the picture for the full Knowledge Product.
If that does not work, please find it [here](#).

Report

Key Knowledge Holder

→ Fair, Green and Global II

Key Learning Question

→ What are feminist alternatives to the current global economic system that address women’s position of structural disadvantage, resist mainstream economic norms, and seek to challenge and transform gendered and other oppressive power relations and the systems and structures in which they manifest themselves?

Results & Impact

→ This knowledge formed the basis for setting the Dutch policy agenda to further include gender-responsivity in their Responsible Business Conduct policy and fed into international advocacy efforts for a Feminist UN Binding Treaty on Business and Human Rights. Specifically, this work led to a motion being adopted in Dutch parliament for the better integration of gender equality and women's rights into RBC policy.

At a Glance

→ **Use case:** The report is a compendium of examples that shines a light on just some of the vast multitude of feminist economic alternatives that exist, demonstrating their



huge value and providing inspiration and practical examples for policy-makers.

- **Setting:** The product was developed with contributions from feminist organisations and movements around the world, so no specific geographic context.
- **Timeline:** 2019 and 2020 (published in 2020).
- **Application:** The aim is to highlight a varied range of practices, policies and approaches that governments, donors, IFIs and multilateral development agencies should use as a basis for the much needed shifting of our economy towards one that cares for, nourishes and sustains human life and the environment.

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 **Harnessing Knowledge to Strengthen Capacity Building of Health Workers' for Sexual and Reproductive Health and Rights (SRHR)**

Report

Key Knowledge Holder

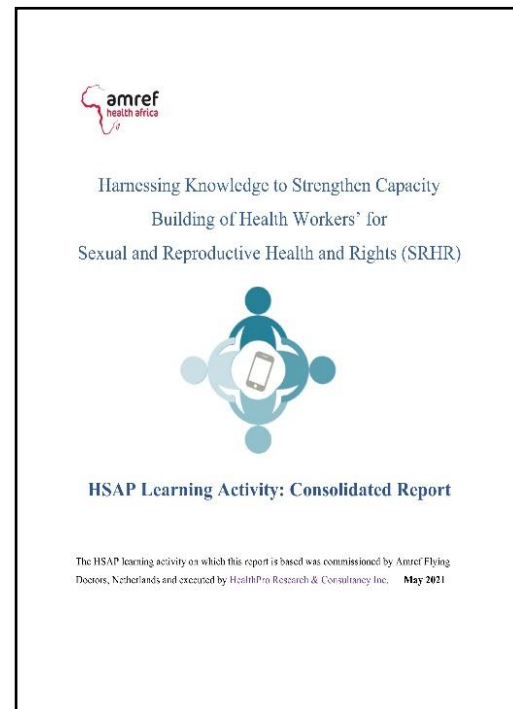
→ Health Systems Advocacy Partnership

Key Learning Question

→ How can digital technology be leveraged to train community health workers in soft skills and community advocacy for SRHR?

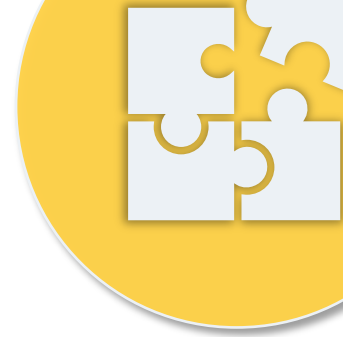
At a Glance

- **Use case:** Amref is also going to use this research to adapt and develop their current applications to promote soft skills in SRHR through digital learning.
- **Setting:** Different aspects of the study took place in different LMIC contexts. The desk review looked at LMICs globally, whereas the other products were very much focus on Uganda, Zambia, Malawi, and Kenya. The knowledge product was primarily developed for the African context, but can be adapted to other LMICs as well.
- **Timeline:** Throughout 2020.
- **Application:** Please see graph (linked), which shows the targeted audience of the research (Researchers, Policy Makers and eLearning Developers), and recommendations made to them on how they can improve digital innovations.



Please find the full Knowledge Product [here](#).

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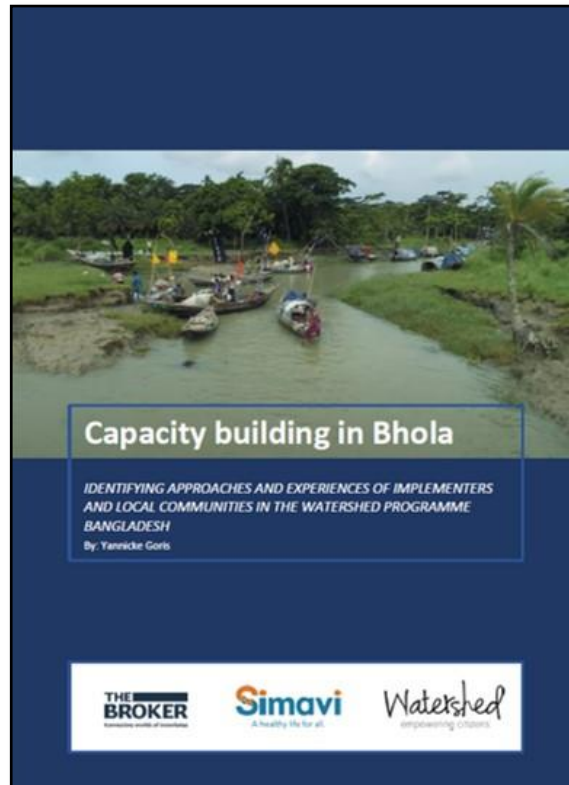


📄 Capacity building in Bhola: Identifying Approaches and Experiences of Implementers and Local Communities in the Watershed Programme Bangladesh

Report

Key Knowledge Holder

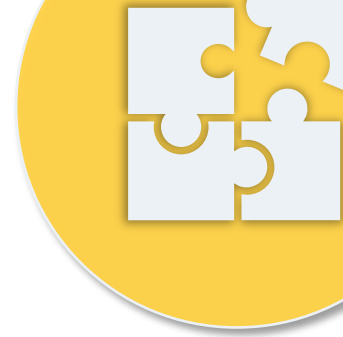
→ Watershed empowering citizens programme



Click on the picture for the full Knowledge Product.

If that does not work, please find it [here](#).

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 **Report: Incorporating Gender Equality in Environment and Climate**

Report

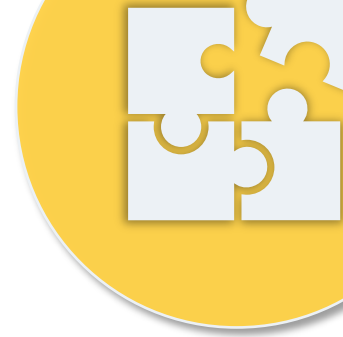
Key Knowledge Holder

- Global Alliance for Green and Gender Action (GAGGA)



Click on the picture for the full Knowledge Product.
If that does not work, please find it [here](#).

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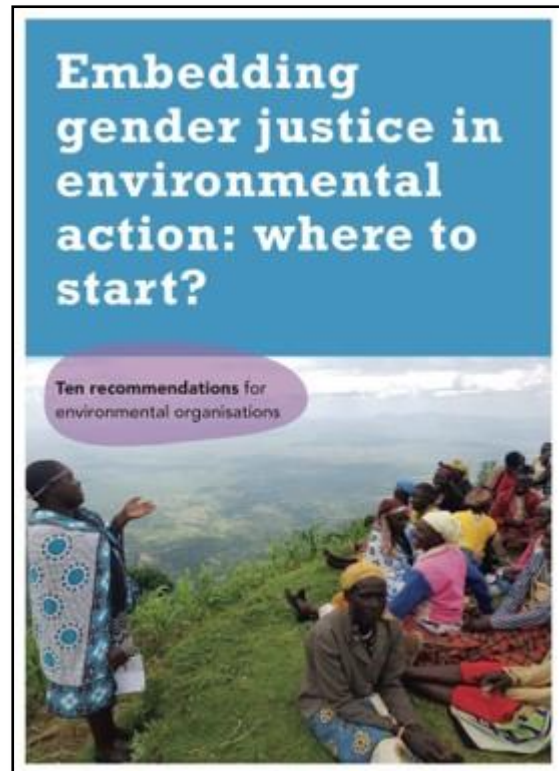


 Embedding gender justice in environmental action: Where to start?

Report

Key Knowledge Holder

→ Global Alliance for Green and Gender Action (GAGGA)



Click on the picture for the full Knowledge Product.

If that does not work, please find it [here](#).

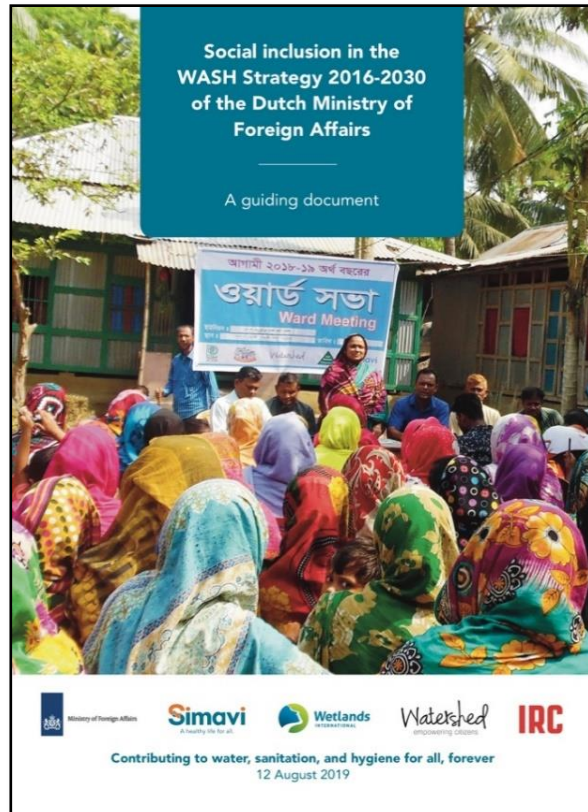
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🕒 Social inclusion in the WASH Strategy 2016-2030 of the Dutch Ministry of Foreign Affairs

Guide

Key Knowledge Holder

→ Watershed empowering citizens programme



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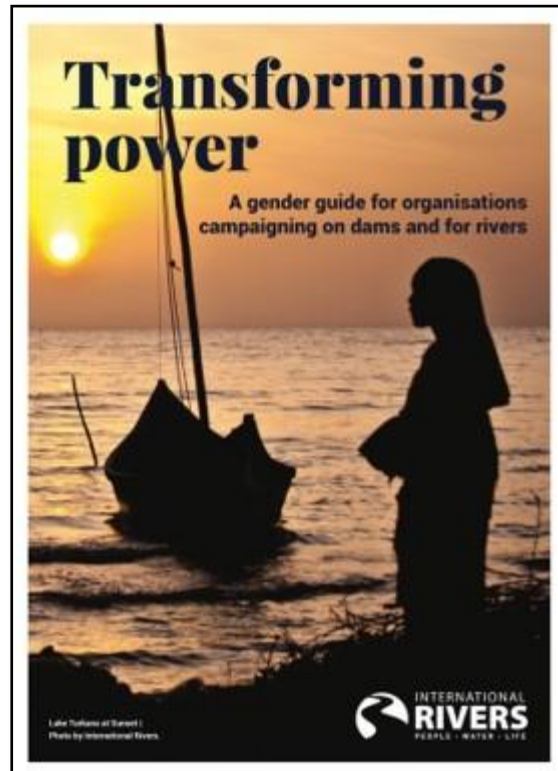


📄 Transforming Power

Guide

Key Knowledge Holder

- Global Alliance for Green and Gender Action (GAGGA)



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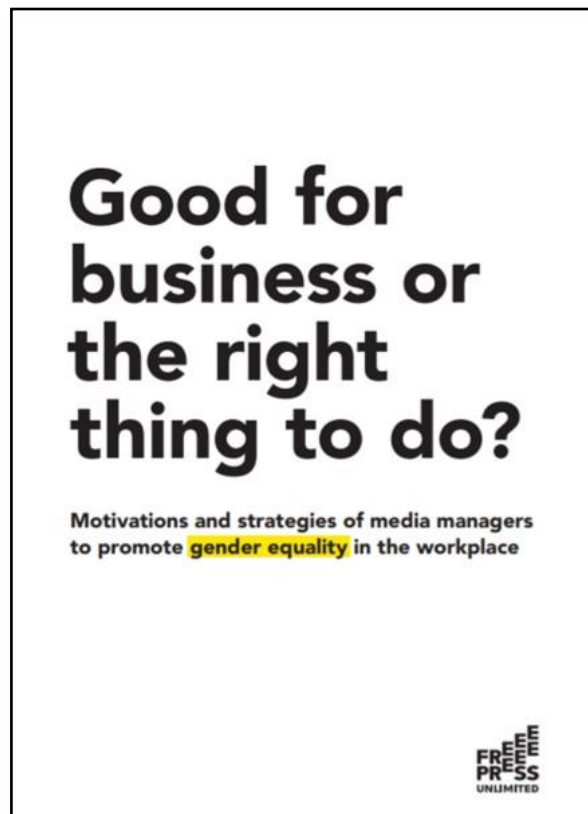


Good for business or the right thing to do? – Motivations and strategies of media managers to promote gender equality in the workplace

Research Paper/Report

Key Knowledge Holder

→ Free Press Unlimited



Click on the picture for the full Knowledge Product.

If that does not work, please find it [here](#).

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Advocacy





Overview of the Knowledge Products

Here you can find an overview of all the Knowledge Products of the Strategic Partnerships related to Advocacy. By clicking on a title, you will be led to the respective Knowledge Product's page.


Video:

-  Health Systems Advocacy Partnership - Why Strong Health Systems Matter

Learning Brief:

-  Evidence-based advocacy for renewable Energy
-  Evidence based advocacy for Food and Nutrition Security
-  Evidence based advocacy for Water, Sanitation and Hygiene
-  Learning and Accountability in Turbulent Waters



Paper:

-  Evidence-based advocacy: How civil society generates and uses evidence for influencing policy

Course:

-  Specialist course: Advocating for universal WASH services



Guide:

-  Freshwater conservation and WASH advocacy strategy workshop facilitator's guide
-  Conflict Analysis Field Guide

Collection:

-  Beating the Drum: Stories of Influencing Networks

Manual:

-  IRM Advocacy Manual
-  Narrative Assessment




Tool:

-  Act for Resilience Toolkit

Digizine:

-  The Health Systems Advocacy Partnership Digizine

Report:

-  Resist, Engage, Change: Women-Led Lobby & Advocacy For Improved Corporate Conduct
-  Linking and localizing in multi-level advocacy
-  Advocacy in Context: Stories from South Sudan, Nigeria, Burundi, Central African Republic, and Afghanistan


Review:


-  Girls Advocacy Alliance Learning Review

Research Report/Paper:

-  Income Models of Independent Media in Difficult Context

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 **Health Systems Advocacy Partnership - Why Strong Health Systems Matter**

Click on the picture for the full Knowledge Product.

Video

Key Knowledge Holder

- Health Systems Advocacy Partnership (HSAP)

Key Learning Question

- How are SRHR and health systems strengthening linked? Why health systems are important?

At a Glance

- **Use case:** this product is relevant for the national, regional and global context.
- **Results & Impact:** The collaborative development of the product.
- **Setting:** Globally.
- **Timeline:** 2020.
- **Application:** Civil society (in the HSAP focus countries, the Netherlands and beyond), policy makers in health, the Dutch Ministry of Foreign Affairs and the media, especially in focus countries.



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Evidence-based advocacy for renewable Energy

Click on the picture for the full Knowledge Product.
If that does not work, please find it [here](#).

Learning Brief

Key Knowledge Holder

→ Voice for Change Partnership

Key Learning Question

→ How to develop effective advocacy strategies?

Results & Impact

→ The evidence-based advocacy approach applied in V4CP proved to be very effective. As documented in the Learning Brief, the CSOs: Played an important role in increasing alignment of key stakeholders in the clean cooking sector, leading to key policy changes and better coordination of clean cooking programmes. Were able to intensify collaboration with key government actors and thus improve coordination between different ministries and public institutions involved in energy, contributing to increased government commitment to renewable energy. Successfully influenced local policies working with local governments and (women) community champions Selected Stories of Change are uploaded.

At a Glance

→ **Use case:** This learning brief presents key advocacy successes of CSOs engaged in the Voice for Change Partnership in the



area of renewable energy and outlines the most effective approaches for improving the enabling environment, including influencing energy policies and stakeholders. It was jointly developed by organisations that were engaged in V4CP.

- **Setting:** Kenya, Honduras, Ghana, Burkina Faso.
- **Timeline:** During the programme.
- **Application:** CSOs engaged in policy influencing in the Energy Sector.

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Evidence based advocacy for Food and Nutrition Security

Learning Brief

Key Knowledge Holder

→ Voice for Change Partnership

Key Learning Question

→ How can civil society strengthen its voice in policy development and implementation aimed at improving food and nutrition security?

Results & Impact

→ The evidence-based advocacy approach applied in V4CP proved to be very effective. As documented in the Learning Brief, CSOs successfully:

- Spearheaded multi-stakeholder platforms to drive FNS policy formulation, implementation, and monitoring
- Leveraged private sector investment and know-how
- Advocated for strengthened local institutional capacities and collaboration to implement inclusive FNS programmes
- Influenced policy development

Uploaded Stories of Change illustrate approach and results.

At a Glance

→ **Use case:** This learning brief presents key advocacy successes of CSOs

Please find the full Knowledge Products [here](#).



engaged in the Voice for Change Partnership in the area of Food & Nutrition Security and Resilience. It outlines the most effective approaches for improving the enabling environment, including influencing policies and stakeholders. It was jointly developed by organisations that were engaged in V4CP.

- **Setting:** Ghana, Burkina Faso, Honduras, Indonesia, Kenya, Rwanda.
- **Timeline:** During the lifetime of the Programme.
- **Application:** CSOs engaged in policy influencing in the area of food and nutrition security.

Return to Knowledge Map



Evidence based advocacy for Water, Sanitation and Hygiene

Learning Brief

Key Knowledge Holder

→ Voice for Change Partnership

Key Learning Question

→ How can civil society effectively strengthen its voice in policy development and implementation in the WASH sector?

Results & Impact

- The evidence-based advocacy approach applied in V4CP proved to be very effective. As documented in the Learning Brief, CSOs successfully:
- Collaborated through networks and alliances to set and influence the sanitation agenda of local and national governments.
- Influenced local policies and budget allocation, working with local governments and relevant stakeholders resulting in improved service delivery and increased access to Sanitation.
- Strengthened social accountability mechanisms.

At a Glance

→ **Use case:** This learning brief presents key advocacy successes of the V4CP programme in the area Water, Sanitation and Hygiene (WASH), with specific attention to sustainable

Click on the picture for the full Knowledge Product.

If that does not work, please find it [here](#).



sanitation and hygiene for all. It outlines the most effective approaches for improving the enabling environment, including influencing policies and stakeholders.

- **Setting:** Indonesia, Ghana, Kenya
- **Timeline:** During the lifetime of the Programme.
- **Application:** Civil society organisations involved in policy influencing in the WASH sector.

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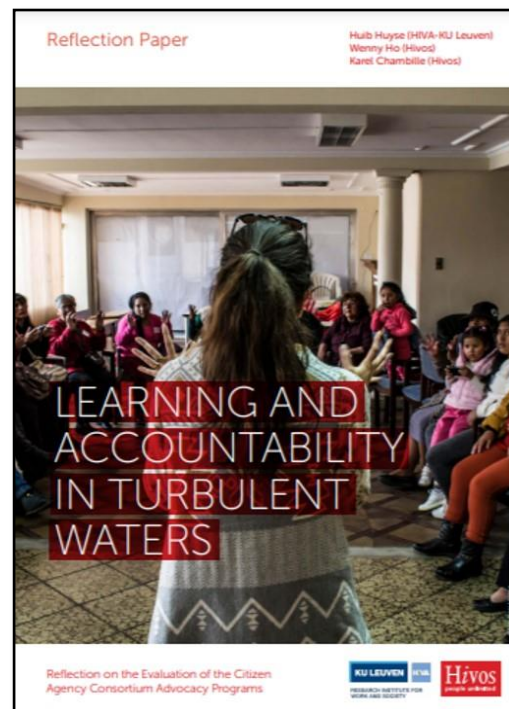


Learning and Accountability in Turbulent Waters

Learning Brief

Key Knowledge Holder

→ Citizen Agency Consortium (SP CAC)



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If that does not work, please find it [here](#).

Return to Knowledge Map

 **Evidence-based advocacy:
How civil society generates
and uses evidence for
influencing policy**



Click on the picture for the full Knowledge Product.
If that does not work, please find it [here](#).

Paper

Key Knowledge Holder

- Watershed empowering citizens programme

Key Learning Question

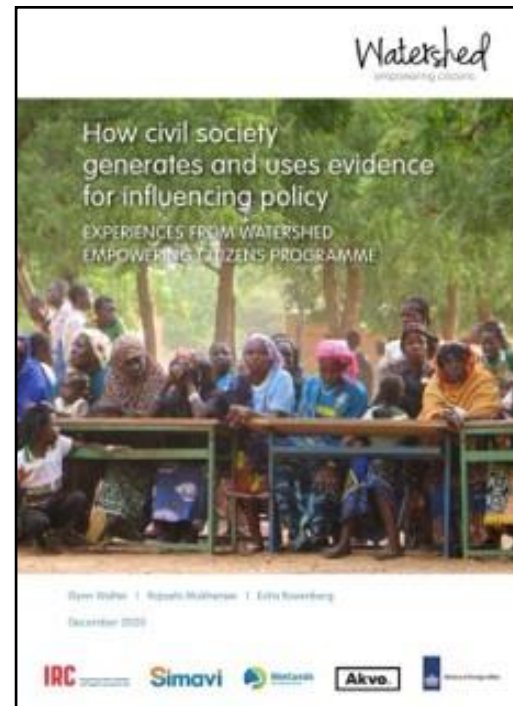
- How does civil society generate and use evidence for influencing policy?

Results & Impact

- Civil society can empower citizens to become more assertive members of society and dialogue with state and market actors to challenge exclusion in water and sanitation.

At a Glance

- **Use case:** This paper brings together experiences from different CSOs and NGOs, including 13 case studies and lessons learned from 6 countries over the past 5 years on ‘how civil society can generate and use evidence for influencing policy and practice’.
- sanitation.
- **Setting:** Global.
- **Timeline:** 2020.
- **Application:** Civil society Organisations, Governments.



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 **Specialist course: Advocating for universal WASH services**

Click on the picture for the full Knowledge Product.

Course

Key Knowledge Holder

- Watershed empowering citizens programme

Key Learning Question

- How do we advocate for universal WASH services?

At a Glance

- **Use case:** This course in the WASH systems Academy aims to get started and/or boost your advocacy for sustainable WASH services for all. It builds on the lessons learned from successful advocacy initiatives around the world, shares experts insights and tips and connects with individuals who are passionate about advancing change.
- **Setting:** Global.
- **Timeline:** 2020.
- **Application:** CSOs, government, WASH sector practitioners



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📍 Freshwater conservation and WASH advocacy strategy workshop facilitator's guide

Guide

Key Knowledge Holder

- Watershed empowering citizens programme

Key Learning Question

- What steps are required for engaging effectively with decision makers; increasing the impact beyond programmatic solutions; and influencing individuals, organisations, policies, regulations, and financing?

Results & Impact

- This facilitation guide lays out steps for conservation, health, and development practitioners to develop an advocacy strategy to design messaging and activities to urge donors, policymakers, and colleagues of the need to unite and join forces for conservation and health. Advocacy is a critical step in enabling integrated freshwater conservation-WASH management and must be closely tied to on-going stakeholder engagement and field implementation of freshwater management strategies.

Click on the picture for the full Knowledge Product.
If that does not work, please find it [here](#).



At a Glance

- **Use case:** The target audience for this manual is development practitioners and advocates who desire a supportive policy environment for integrated freshwater conservation and WASH programming.
- **Setting:** Global.
- **Timeline:** 2020.
- **Application:** The target audience for this manual is development practitioners and advocates who desire a supportive policy environment for integrated freshwater conservation and WASH programming.

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Conflict Analysis Field Guide

Click on the picture for the full Knowledge Product.
If that does not work, please find it [here](#).

Guide

Key Knowledge Holder

- Watershed empowering citizens programme

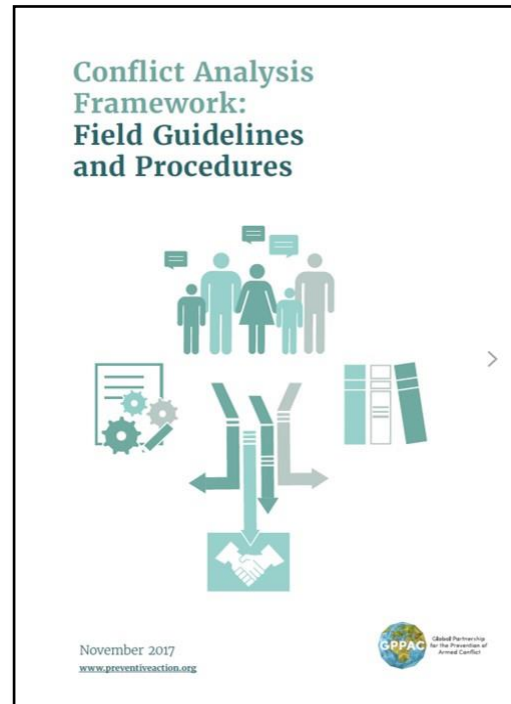
At a Glance

- **Use case:** This document represents a framework and practical guidelines for conflict analysis that members of the GPPAC network and various other organisations can adapt and localise to fit their respective contexts and organisational needs. We call it the 'Conflict Analysis Field Guide' in brief. It was developed by members of GPPAC's Preventive Action Working Group and partners to support Civil Society Organisations (CSOs) and practitioners with the following objectives:
 - To strengthen CSOs' capacity for conflict analysis as a basis for preventive action.
 - To promote self-assessment and conflict sensitivity.
 - To inform programming/project planning, whether it be direct intervention or advocacy to mobilise other actors.

- **Setting:** Global.

- **Timeline:** 2017.

- **Application:** Local Peacebuilders



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Beating the Drum: Stories of Influencing Networks

Click on the picture for the full Knowledge Product.
If that does not work, please find it [here](#).

Collection

Key Knowledge Holder

→ Towards a Worldwide Influencing Network

Key Learning Question

→ The nine examples in this publication demonstrate that influencing as a network does not have a one-size-fits-all approach. Influencing networks target different arenas of decision-making, and each comes with a different model, relationships, approaches, and strategies for exercising influence. The three Parts of the publication tell us more about the experiences of the nine influencing networks that have allowed us to look backstage and learn from their experiences. The cases are personal accounts and reflections from key players in the networks.

At a Glance

- **Use case:** Collaborative learning journey with several influencing networks.
- **Setting:** Globally.
- **Timeline:** 2020.
- **Application:** Influencing networks and organisations.



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IRM Advocacy Manual

Manual

Key Knowledge Holder

- Partners for Resilience

Key Learning Question

- Focus of the training is on understanding integrated risk management, related international agreements, (sub)national policies and the supporting, influencing and leading role that CSOs can play in multi-stakeholder dialogues.

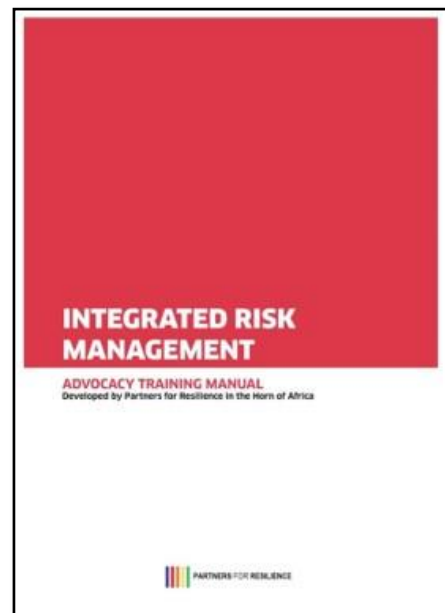
Results & Impact

- The making of the training manual by local organizations was a great learning event in itself. Organizations worked closely together and had interesting discussions throughout the process based on their own experiences – this is now collected and made available to everyone who is interested.

At a Glance

- **Use case:** The training manual was used for training of local organizations to engage in dialogues (lobby) and advocate for integrated risk management (disaster risk reduction, climate change adaptation and ecosystem management and restoration).
- **Setting:** The training manual was developed in the Horn of Africa country teams and CSO partners.

Click on the picture for the full Knowledge Product.
If that does not work, please find it [here](#).



The training manual is used across the globe.

- **Timeline:** The manual was developed halfway the programme (2017-2018), based on experiences gained in the four Horn of Africa countries in which the programme is implemented.
- **Application:** The training manual was developed for a Training of Trainers in the Horn of Africa, but is widely used by organizations across the globe to advocate for the importance of disaster risk reduction, climate change adaptation and ecosystem management and restoration to ensure resilient communities.

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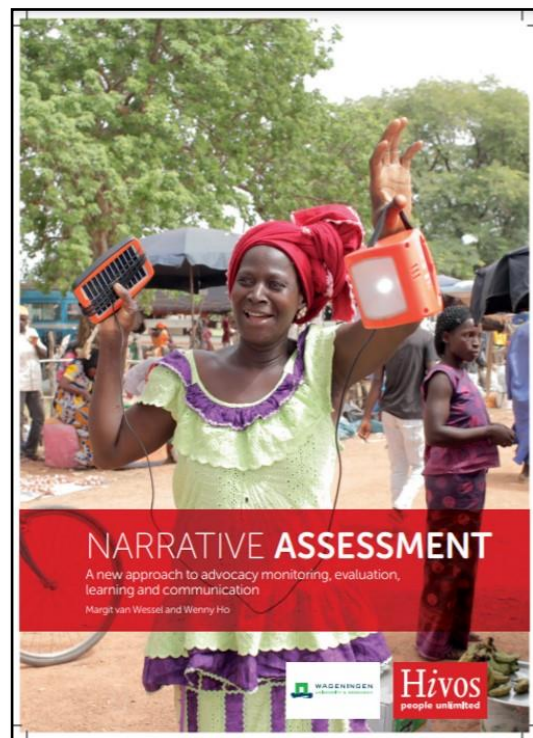


Narrative Assessment

Manual

Key Knowledge Holder

→ Citizen Agency Consortium



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If that does not work, please find it [here](#).

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Act for Resilience Toolkit

Click on the picture for the full Knowledge Product.

If that does not work, please find it [here](#).

Tool

Key Knowledge Holder

- Partners for Resilience

Key Learning Question

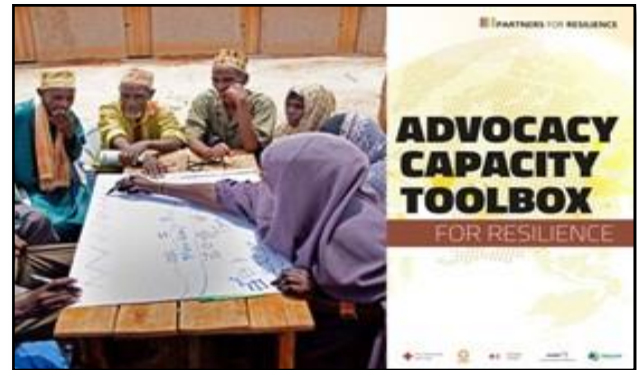
- What do we mean by Gender-Responsive Human Rights Due Diligence?
- And how can states incorporate Gender-Responsive Human Rights Due Diligence in their laws and practices?

Results & Impacts

- The toolkit provides a wealth of resources developed based on the experiences of mostly local organizations, whom are all partners in the programme. This resulted in resources developed in one country leveraged and used in another country. While local contexts can differ, it was observed that from an environmental, social and institutional perspective many common lessons and guidelines can be applied across the globe.

At a Glance

- **Use case:** The ACT for Resilience Toolkit provides Partners for Resilience best used tools to anyone looking for practical resources to support advocacy capacity related to disaster risk reduction, climate change adaptation, and ecosystem management and restoration. The tools are all available online (for free).



- **Setting:** This toolkit provides an overview of resources/ knowledge products developed in different countries, and used at different levels (national, regional, global).
- **Timeline:** This product was made during programme completion. All resources in this toolkit have been developed during programme implementation (mostly in the 2nd half of programme implementation, based on experiences and learnings).
- **Application:** For anyone looking for practical resources to support advocacy capacity related to disaster risk reduction, climate change adaptation, and ecosystem management and restoration.

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The Health Systems Advocacy Partnership Digizine

Digizine

Key Knowledge Holder

- Towards a Worldwide Influencing Network

Key Learning Question

- Which factors have supported or hindered Right to Food projects to effectively integrate gender?
- What can we learn from these experiences if we want to integrate gender in future program development?

At a Glance


- **Use case:** Case studies on gender integration in SP projects, followed by a comparative analysis. Use case: for organisation that want to integrate gender more/better.
- **Results & Impact:** More gender integration in the projects. Clear lessons learned.
- **Setting:** Globally.
- **Timeline:** 2019/2020.
- **Application:** Project managers, project staff, general managers.

Click on the picture for the full Knowledge Product.

If that does not work, please find it [here](#).



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 **Resist, Engage, Change:
Women- Led Lobby &
Advocacy For Improved
Corporate Conduct**

Report

Key Knowledge Holder

→ Fair, Green and Global Alliance

Key Learning Question

→ What are successful ways and strategies through which women and their communities in Africa and Asia have addressed human rights violations perpetuated by corporations, demanding accountability from governments and addressing the flaws in our global economic system? What are key lessons learned?

Results & Impact

→ The report shows that when women and communities take matters into their own hands, they can make great gains towards improved corporate conduct and the protection of human rights. Governments and (multinational) should take their responsibility in ensuring that women's rights, human rights and the environment are respected. The report shows that when they don't, women and their communities will make them.

At a Glance

→ **Use case:** This report shows the inspiring ways and strategies through which women and their communities in Africa and Asia

Click on the picture for the full Knowledge Product.
If that does not work, please find it [here](#).



have addressed human rights violations perpetuated by corporations, demanding accountability from governments and addressing the flaws in our global economic system. The aim of the report is to showcase communities' strategies and efforts to improve corporate conduct, in the hope that the lessons learned and recommendations might be used by policymakers, civil society, corporations and communities in the achievement of the Sustainable Development Goals and full realization of human rights.

→ **Setting:** The product was developed with examples from eight countries that ActionAid worked in during the second phase of the Fair, Green and Global Alliance. These countries are Bangladesh, Cambodia, Kenya, Mozambique, The Netherlands, Uganda, Zambia and Zimbabwe.

→ **Timeline:** 2020.

→ **Application:** The report outlines recommendations for civil society organizations, governments, and companies to improve corporate conduct.

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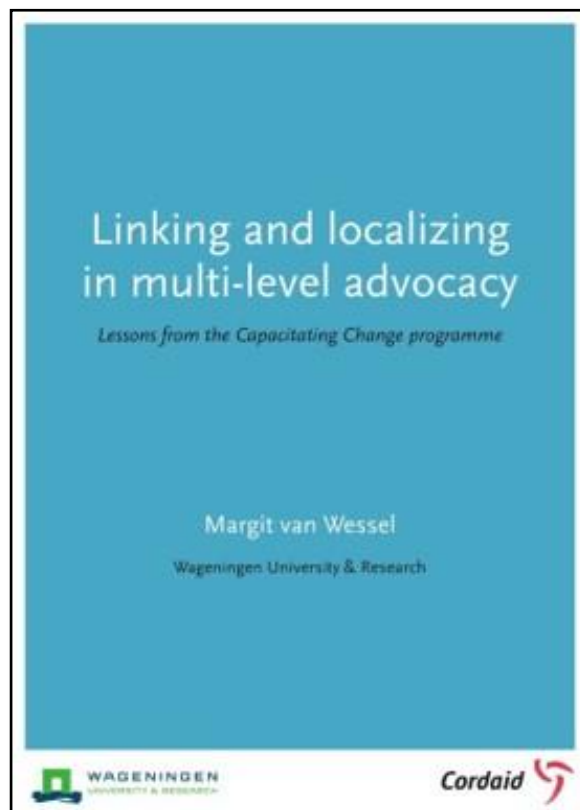


 Linking and localizing in multi-level advocacy

Report

Key Knowledge Holder

- Capacitating change: restoring the social contract in fragile contexts partnership



Please find the full Knowledge Product [here](#).

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 **Advocacy in Context: Stories from South Sudan, Nigeria, Burundi, Central African Republic and Afghanistan (EN/FR)**

Report

Key Knowledge Holder

→ Cordaid



Please find the full Knowledge Product [here](#).

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Girls Advocacy Alliance Learning Review

Please find the full Knowledge Product [here](#).

Review

Key Knowledge Holder

→ Fair, Green and Global Alliance

Key Learning Question

→ What lessons can be derived from supporting youth advocacy and collective action at the local, national, regional and global levels? How does this multi-tiered approach contribute to youth-led groups' local advocacy and collective action?

Results & Impact

→ Contributed to the sustainability of efforts working with youth advocates, shift from working with individuals towards supporting movements.

At a Glance

- **Use case:** It served as input in the development of future proposals and working with youth advocates.
- **Setting:** Learnings from youth from 10 different countries in Africa and Asia and the link towards the global advocacy level (UN in New York and Geneva).
- **Timeline:** In the last phase of the partnership.



→ **Application:** The survey was shared with youth advocates across the ten countries, and this elicited 126 responses. Two virtual, three-hour “global to local workshops” were held with 13 youth advocates from across six GAA countries in Africa and Asia. The workshops provided a participatory space for youth advocates to share their first-hand experiences within the GAA programme. This type of workshop was designed and delivered by a young woman researcher based in Lagos, Nigeria. Key informant interviews were carried out with 16 Plan International and GAA project staff at the country, regional and international levels. Three focus group discussions were carried out with existing youth partners of Plan International Bangladesh.

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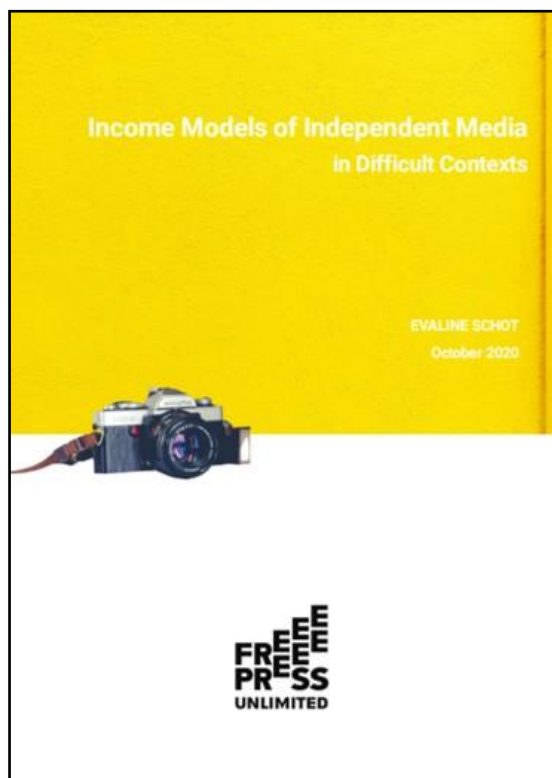


 Income Models of Independent Media in Difficult Contexts

Research Paper/Report

Key Knowledge Holder

→ Free Press Unlimited



Click on the picture for the full Knowledge Product.

If that does not work, please find it [here](#).

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Civil Society




Overview of the Knowledge Products

Here you can find an overview of all the Knowledge Products of the Strategic Partnerships related to Civil Society. By clicking on a title, you will be led to the respective Knowledge Product's page.



Web Pages:

-  Connecting voices: Creating space for civil society engagement in the Global Financing Facility


Papers:

-  Civil society influence in drinking water, sanitation and water resources budgets. Four pathways for change
-  WASH and IWRM-Booklet Bangladesh
-  Trust and Citizen Action: Theory and Evidence from 14 projects

Reports:

-  Legitimacy and Financial Sustainability of CSO Network Organisations
-  Strengthening community resilience in conflict: learnings from the Partners for Resilience programme.

Articles:

-  Changing the flow together

Videos:

-  Watershed empowering citizens video
-  Watershed Voices of Empowerment series videos

Reviews:

-  Global Review of National Accountability Mechanisms for SDG6



Collections:

-  Narrative Power and Collective Action: Conversations with people working to change narratives for social good – Part 1



Tools:

-  Civic Space Monitoring Tool

Guides:

-  Resource guide for monitoring extractives
-  Let your voice be heard: Civil society's role in public budgeting

Case studies:

-  Thinking Democratically: A comprehensive approach to countering and preventing 'shrinking space'
-  Independent journalism in contexts of shrinking civic space

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Connecting voices: Creating space for civil society engagement in the Global Financing Facility

Click on the picture for the full Knowledge Product.

Web Page

Key Knowledge Holder

- Health Systems Advocacy Partnership (HSAP)

Key Learning Question

- How can we create space for civil society engagement in the GFF, to influence and improve this global health initiative?

Results & Impact

- The interactive format of the document, which is telling a story.


At a Glance

- **Use case:** It was widely disseminated through our networks. It is meant to raise awareness about the GFF, and to share our collaborative approach and experience with lobby & advocacy towards the Global Financing Facility (GFF).
- **Setting:** Developed for the national and global context.
- **Timeline:** 2020.
- **Application:** For civil society that is engaging with the GFF at country level and global level.



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 **Civil society influence in drinking water, sanitation and water resources budgets. Four pathways for change**

Click on the picture for the full Knowledge Product.

If that does not work, please find it [here](#).

Paper

Key Knowledge Holder

- Watershed empowering citizens programme

Key Learning Question

- How can we ensure greater transparency, participation, and accountability in the management of financial resources for water and sanitation service delivery?

Results & Impact

- The examples given in this paper demonstrate that CSOs can successfully influence budget allocations to water and sanitation using different strategies and targeting a range of stakeholders.

At a Glance

- **Use case:** A useful step by step approach to inspire CSOs working in the water and sanitation sector and other sectors.
- **Setting:** Bangladesh, India, Kenya.
- **Timeline:** 2020.
- **Application:** CSO, national and local government, donor agencies.





📄 WASH and IWRM-Booklet Bangladesh

Click on the picture for the full Knowledge Product.
If that does not work, please find it [here](#).

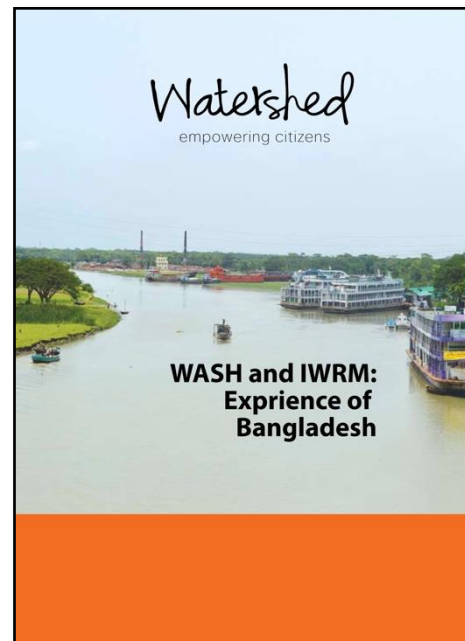
Paper

Key Knowledge Holder

→ Watershed empowering citizens programme

At a Glance

- **Setting:** Bangladesh.
- **Timeline:** 2020.
- **Application:** CSOs (Water Management Citizen Committee-WMCC and NGO Network), government.



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 **Trust and Citizen Action:
Theory and Evidence from 14
projects**

Click on the picture for the full Knowledge Product.
If that does not work, please find it [here](#).

Paper

Key Knowledge Holder

→ Towards a Worldwide Influencing Network

Key Learning Question

- To what extent do citizens trust different organisations and institutions?
- How do their levels of trust influence the actions they take towards them?

Results & Impact

→ Helped projects see whom to target and how.

At a Glance

- **Use case:** Comparative analysis from survey data in 14 countries.
- **Results & Impact:** Helped projects see whom to target and how.
- **Setting:** African and Asian countries.
- **Timeline:** 2019.
- **Application:** Projects that want to understand how most effectively to mobilize people around their cause.





Legitimacy and Financial Sustainability of CSO Network Organisations

Click on the picture for the full Knowledge Product.
If that does not work, please find it [here](#).

Report

Key Knowledge Holder

- Watershed empowering citizens programme

Key Learning Question

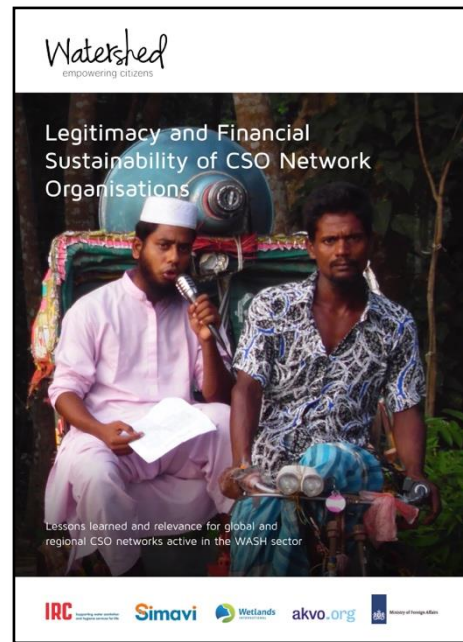
- What are the Lessons learned and relevance for global and regional CSO networks active in the WASH sector. How can we address both the legitimacy and financial sustainability of CSO network organisations.

Results & Impact

- Watershed initiated the study into the organisational frameworks adopted by the different networks and network organisations so that it could help strengthen WASH/IWRM global and regional CSO networks and their supporting partners.

At a Glance

- **Use case:** This report looks at the purposes of networks, their structures, membership and membership roles, their core activities, geographic spread and sources of funding. It does this with a view to draw lessons from practice on two issues: legitimacy and financial sustainability.
- **Setting:** Global.
- **Timeline:** 2020.



- **Application:** CSO networks, donors, governments.

[Return to Knowledge Map](#)



 **Strengthening community resilience in conflict: learnings from the Partners for Resilience programme.**

Click on the picture for the full Knowledge Product.
If that does not work, please find it [here](#).

Report

Key Knowledge Holder

→ Partners for Resilience

Key Learning Question

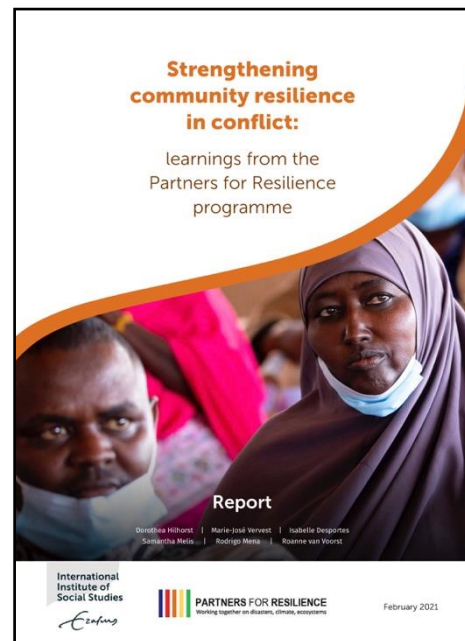
→ This report describes the main findings and recommendations of research carried out for the PfR alliance on how the PfR programme is affected by – or may affect – conflict. Although PfR works in different conflict-affected countries and contexts, it does not address conflict or insecurity explicitly. It is therefore important to consider whether PfR could or should address conflict more explicitly.

Results & Impact

→ Interesting finding is that all organizations expressed they have to deal with conflict one way or another and that they find ways to do so. There are good examples where the programme contributed to strengthen social cohesion among different communities/ stakeholder groups, which contributed to conflict prevention.

At a Glance

→ **Use case:** This product was developed based on experiences and learnings of implementing partners of the Partners for Resilience programme.



- **Setting:** The product covers all countries where Partners for Resilience implemented the Dialogue & Dissent programme.
- **Timeline:** The product was made in the final year of the programme (2020).
- **Application:** This report is very useful for all organizations working in a fragile or conflict context; it helps to strengthen awareness and provides guidance to work in a conflict sensitive manner.

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Changing the flow together

Click on the picture for the full Knowledge Product.

If that does not work, please find it [here](#).

Article

Key Knowledge Holder

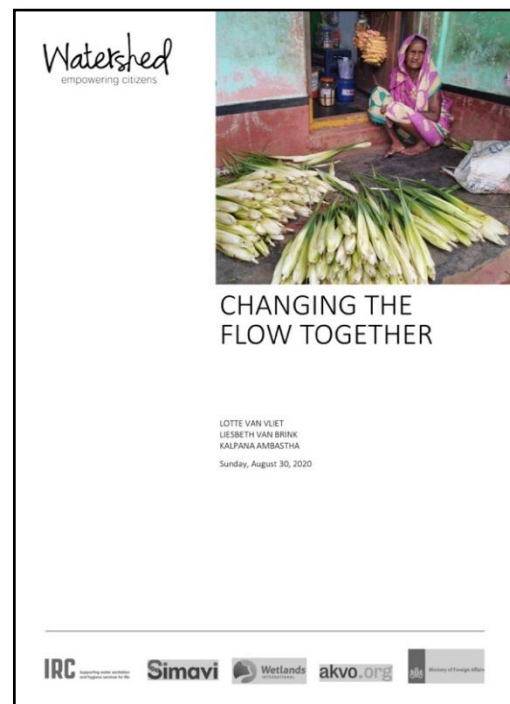
→ Watershed empowering citizens programme

Results & Impact

→ Awareness-raising by the Watershed Empowering Citizens programme increased the understanding of the people of Kanamana Panchayat living near the wetland on where their water is coming from. This has opened the way for improved water resource management. Backed by evidence, communities can now confidently take water issues forward and advocate for change with their government.

At a Glance

- **Use case:** Community participation, awareness creation.
- **Setting:** India.
- **Timeline:** 2020.
- **Application:** CSOs, government.



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Watershed empowering citizens video

Click on the picture for the full Knowledge Product.

Video

Key Knowledge Holder

→ Watershed empowering citizens programme


At a Glance

- **Use case:** Civil Society Organisations (CSOs) have a key role in mobilising communities and are the voice of citizens and marginalised groups at local, national, and international level. Through Watershed, these CSOs are able to capture and use WASH and water quality data to do evidence-based lobby and advocacy.
- **Setting:** Ghana, Uganda, Kenya, Bangladesh, India.
- **Timeline:** 2020.
- **Application:** CSOs, government, WASH practitioners.



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 **Watershed Voices of Empowerment series videos**

Click on the picture for the full Knowledge Product.

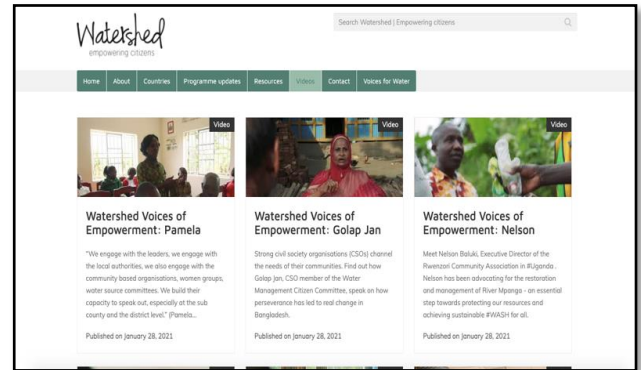
Video

Key Knowledge Holder

→ Watershed empowering citizens programme

At a Glance

- **Setting:** Uganda, Bangladesh, Kenya,
- **Timeline:** 2020.
- **Application:** CSOs.



[Return to Knowledge Map](#)



Global Review of National Accountability Mechanisms for SDG6

Click on the picture for the full Knowledge Product.
If that does not work, please find it [here](#).

Review

Key Knowledge Holder

→ Watershed empowering citizens programme

Results & Impact

→ It's important for us as CSOs to focus on accountability because without control, without the existence of reporting, our public policies are destined to fail.

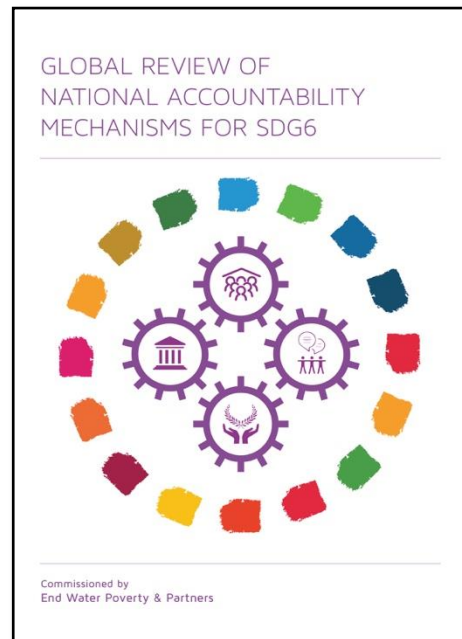
At a Glance

→ **Use case:** A study was conducted on national accountability mechanisms for the implementation of Sustainable Development Goal (SDG) 6. Stakeholders included governments (national and decentralised), civil society organisations (CSOs), non-governmental organisations, development partners, UN agencies, research and education institutions, and think tanks. The study evaluated the nature of existing national accountability mechanisms as well as the challenges and opportunities, identified gaps and made specific recommendations to different stakeholders to reach SDG6.

→ **Setting:** Global.

→ **Timeline:** 2018.

→ **Application:** CSO networks, donors, governments.



[Return to Knowledge Map](#)



Narrative Power and Collective Action: Conversations with people working to change narratives for social good – Part 1

Click on the picture for the full
Knowledge Product.
If that does not work, please find it [here](#).

Collection

Key Knowledge Holder

→ Towards a Worldwide Influencing network

Key Learning Questions

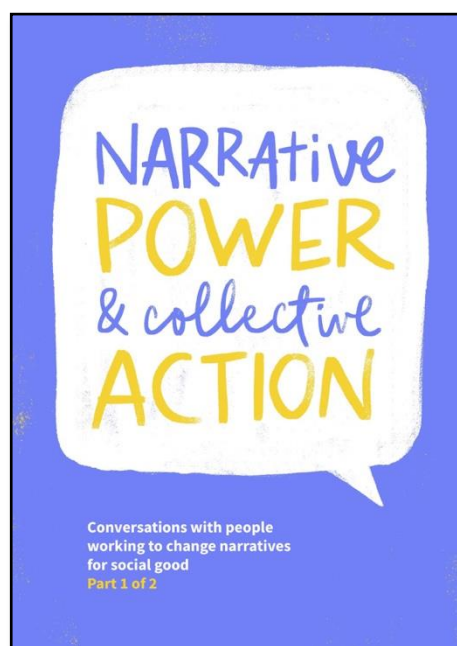
→ How can we counter delegitimizing stories, frames of civil society?

Results & Impact

→ Creative collaboration with many activists around the globe.

At a Glance

- **Use case:** We spoke to 20+ collaborators from across the world. They share with us their knowledge, ideas, tips, and tactics from their lived experience. Learn from them. Collaborate with them. Let's creatively and collectively act on narratives together. These ideas are contributing to Oxfam's creative collaborations with others to protect and open civic space.
- **Setting:** Countries that face restricted civic space.
- **Timeline:** 2020.
- **Application:** Narrative knowledge and framing know-how can help us to open civic space, collaborate better and amplify others, helping us to be part of the biggest 'us' we can be.



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Civic Space Monitoring Tool

Click on the picture for the full Knowledge Product.
If that does not work, please find it [here](#).

Tool

Key Knowledge Holder

→ Towards a Worldwide Influencing network

Key Learning Question

→ This tool will assist you in analysing different dimensions of civic space at local and national level. It provides a monitoring framework to understand what is happening in civic space, track trends and highlight priority areas that need addressing.

Results & Impact

→ Practical tool that gives clear insights.

At a Glance

→ **Use case:** This tool is designed to help practitioners analyse different dimensions of civic space at local and national levels. It provides a monitoring framework to understand what is happening in civic space, to track trends and highlight priority areas that need addressing. On the issues of Civic Space, this analysis can be used to inform: (1) Decision making, (2) Strategy definition, (3) Programming, (4) Risk management.

→ **Setting:** Globally.

→ **Timeline:** 2020.



→ **Application:** Organisations working in situations with restricted civic space.

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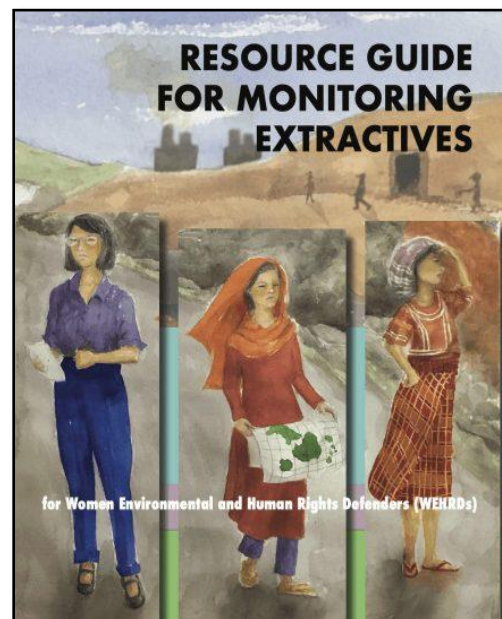


Resource guide for monitoring extractives

Guide

Key Knowledge Holder

→ Global Alliance for Green and Gender Action (GAGGA)



Click on the picture for the full Knowledge Product.

If that does not work, please find it [here](#).

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Let your voice be heard: Civil society's role in public budgeting

Click on the picture for the full Knowledge Product.
If that does not work, please find it [here](#).

Guide

Key Knowledge Holder

→ Towards a Worldwide Influencing network

Key Learning Question

→ How can we improve civic participation in the budget process?

Results & Impact

→ CSOs play a significant role in ensuring that the budget processes and systems are transparent, open, and participatory by coming up with independent analysis, deepening the budget debates and bringing in new information to the table. This guideline provides a step-by-step approach of how CSOs can use budget analysis to strengthen their advocacy work.

At a Glance

- **Use case:** This guide draws from the experiences in Kajiado County and aims to inform other civil society organisations and members, who wish to get involved in budget discussions on how to do so effectively.
- **Setting:** Kenya.
- **Timeline:** 2020.
- **Application:** CSOs, government.



This is Oloonkai Water Project - constructed for households in Sabato and Kenyava Pooka wards. Cattle troughs were also built. (Photo credit: Kajiado County Government).

LET YOUR VOICE BE HEARD: CIVIL SOCIETY'S ROLE IN PUBLIC BUDGETING

A guide for civil society organizations to improve budget processes by providing information on public needs and priorities

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🔍 Thinking Democratically: A comprehensive approach to countering and preventing 'shrinking space'

Case Studies

Key Knowledge Holder

→ Conducive environments for effective policy



Please find the full Knowledge Product [here](#).

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🔍 Independent journalism in contexts of shrinking civic space

Case Studies

Key Knowledge Holder

→ Free Press Unlimited



Click on the picture for the full Knowledge Product.
If that does not work, please find it [here](#).

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Finance and M&E


Overview of the Knowledge Products

Here you can find an overview of all the Knowledge Products of the Strategic Partnerships related to Finance. By clicking on a title, you will be led to the respective Knowledge Product's page.


Reports:

-  Health Workforce Financing in Uganda: challenges and opportunities
-  Tax in Times of Corona: The impact of tax avoidance via the Netherlands on developing countries' capacity to combat Covid-19
-  The Hidden Life of Theories of Change
-  Use of Outcome Harvesting for monitoring in Dialogue and Dissent alliances: findings from a survey and discussions
-  Navigating Messiness



Papers:

-  Financing the 50/30 commitment: a financial framework for the WASH Strategy of the Netherlands Ministry of Foreign Affairs

Policy Briefs:

-  Post-Budget Policy Brief National WASH Budget 2020-21 Bangladesh

Tools:

-  Climate finance & just transition
-  Behind the scenes of extractives: money, power and community resistance

Briefs:

-  The Autonomy and Resilience Fund – Transforming fear into hope

Health Workforce Financing in Uganda: challenges and opportunities

Report

Key Knowledge Holder

→ Towards a Worldwide Influencing network

Key Learning Question

→ How can we sustainably finance a strong health workforce? Which are the challenges?

Results & Impact

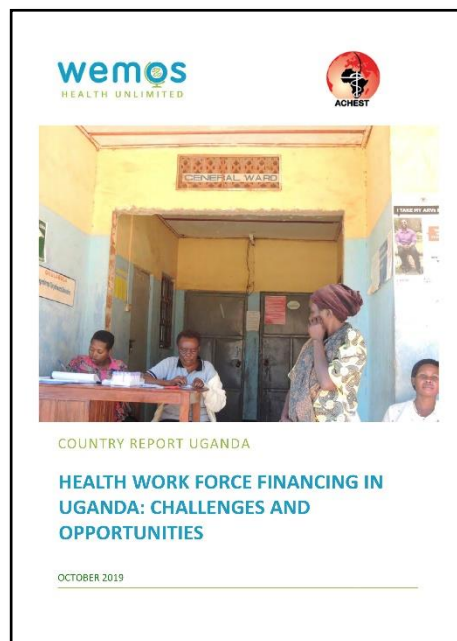
→ This report has been validated by the Human Resources for Health Technical Working Group of the Ugandan Ministry of Health and will inform their next HRH strategy.

At a Glance

→ **Use case:** At national level, the product is meant to inform civil society and policy makers about the challenges of financing HRH in Uganda, and provide recommendations for improvements. At global level, it provides evidence on HRH financing challenges and how the global health community (WHO, donors, international financing institutions etc.) can support countries' health workforce strengthening. Besides the full report, we also developed an advocacy brief, which summarizes our findings and recommendations.

→ **Setting:** Uganda/Netherlands.

Click on the picture for the full Knowledge Product.
If that does not work, please find it [here](#).



→ **Timeline:** 2019.

→ **Application:** for civil society and policy makers (i.e. Ministry of Health) in Uganda, as well as for global health stakeholders.

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Tax in Times of Corona: The impact of tax avoidance via the Netherlands on developing countries' capacity to combat Covid-19

Click on the picture for the full Knowledge Product.
If that does not work, please find it [here](#).

Report

Key Knowledge Holder

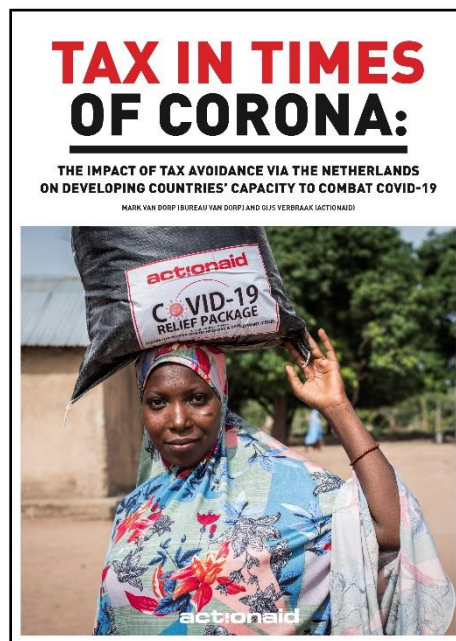
→ Fair Green & Global 2 (FGG2)

Key Learning Question

→ Focused on quantifying the impact of tax avoidance via the Netherlands on countries in the Global South and policy measures to limit that impact

Results & Impact

→ It is the first estimation of the impact of the Netherlands in almost a decade . The report shows that despite the fact that the Netherlands has been introducing measures aimed to benefit developing countries, in fact the impact has in 7 years was almost 4 times as high. It also provides some other key statistics in the increase negative impact of the Netherlands on developing nations. It links the missing revenues to the impact of COVID-19 on developing countries healthcare and the Dutch emergency aid response, and the need to structurally improve the fiscal position of such countries, to help build a better public sector, Thereby it is an important report in the discussion regarding extra policy measures to improve the position of developing countries.



At a Glance

- **Use case:** It was used to inform policy makers, and was featured in parliamentary questions.
- **Setting:** Netherland and tax treaty partners of the Netherlands in the Global South.
- **Timeline:** 2020.
- **Application:** For politicians policy makers and NGO's in the Netherlands and in tax treaty partner countries.

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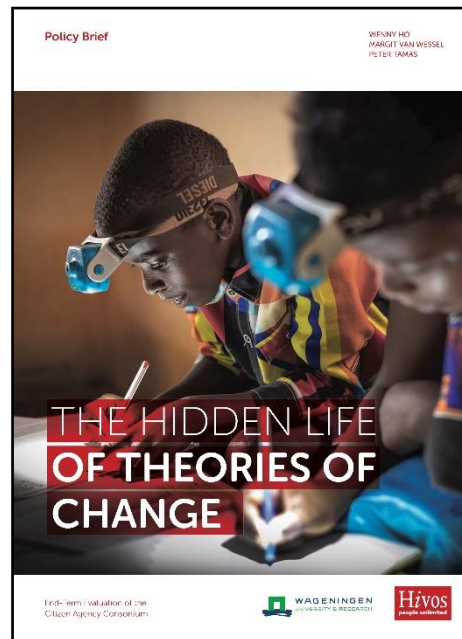


The Hidden Life of Theories of Change

Report

Key Knowledge Holder

→ Citizen Agency Consortium



Click on the picture for the full Knowledge Product.
If that does not work, please find it [here](#).

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 Use of Outcome Harvesting for monitoring in Dialogue and Dissent alliances: findings from a survey and discussions

Report

Key Knowledge Holder

- Joint initiative of 8 (lead) organizations of D&D Alliances: Cordaid-Hivos-NIMD-Oxfam Novib-Pax-SNV-Watershed-WWF



Please find the full Knowledge Product [here](#).

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Navigating Messiness

Report

Key Knowledge Holder

→ Citizen Agency Consortium



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If that does not work, please find it [here](#).

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 **Financing the 50/30 commitment: a financial framework for the WASH Strategy of the Netherlands Ministry of Foreign Affairs**

Click on the picture for the full Knowledge Product.
If that does not work, please find it [here](#).

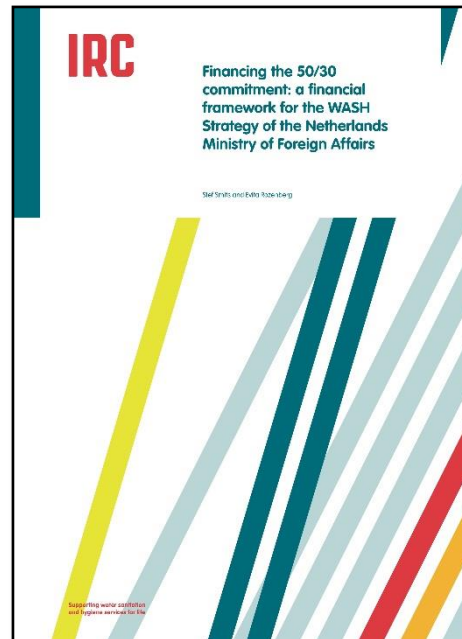
Paper

Key Knowledge Holder

- Watershed empowering citizens programme

At a Glance

- **Use case:** This paper aims to inform the discussions on financing the Ministry of Foreign Affairs' 50/30 commitment, by proposing a financial framework for the implementation of the WASH strategy for the period 2021-2030.
- **Setting:** The Netherlands, Global.
- **Timeline:** 2020.
- **Application:** Ministry of Foreign Affairs NL.





📄 Post-Budget Policy Brief
National WASH Budget 2020-
21 Bangladesh

Click on the picture for the full Knowledge Product.
If that does not work, please find it [here](#).

Policy Brief

Key Knowledge Holder

→ Watershed empowering citizens programme

Key Learning Question

→ WASH budget scenario in proposed National Budget FY 2020-21.

At a Glance

- **Use case:** It was used to gain political commitment.
- **Setting:** Bangladesh.
- **Timeline:** 2020.
- **Application:** Government, CSOs.

Policy Brief

WASH budget scenario in proposed National Budget FY 2020-21

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Climate Finance & Just Transition

Click on the picture for the full Knowledge Product.
If that does not work, please find it [here](#).

Tool

Key Knowledge Holder

→ Fair Green and Global

Key Learning Question

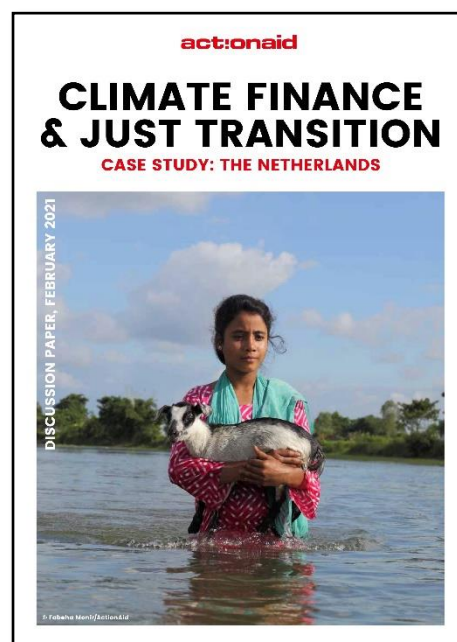
→ How can Dutch climate finance better serve the purpose it was intended for, supporting the most vulnerable for a future climate?

Results & Impact

→ It very successfully showed where both the climate finance itself and the reporting for it fall short. It has already informed several questions in parliament and will hopefully be used to further improve policy in the future.

At a Glance

- **Use case:** It is intended as a tool for policy makers to inform them of issues that remain with Dutch Climate Finance. It can be used to inform new policies on creating more inclusive and effective climate finance.
- **Setting:** The focus is on the Netherlands, but uses sources from across the Global South.
- **Timeline:** 2020/21.
- **Application:** Policy makers.



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 **Behind the scenes of extractives: money, power and community resistance**

Click on the picture for the full Knowledge Product.
If that does not work, please find it [here](#).

Tool

Key Knowledge Holder

→ Towards a Worldwide Influencing network

Key Learning Question

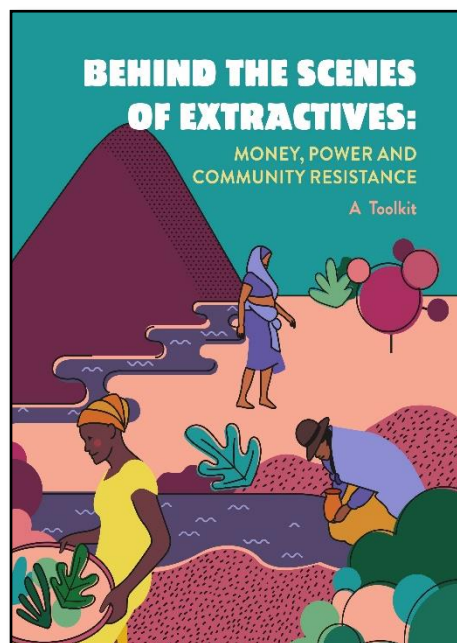
→ Who are the investors behind extractives industries that negatively impact land defenders?

Results & Impact

→ Increased knowledge on how land defenders can follow the money to establish robust advocacy strategies to engage investors of extractives projects.

At a Glance

- **Use case:** The Product was launched at the CMI's Behind the Scenes curriculum provides WHRD, social movements, and grassroots organisations facing extractive land grabs with tools and analysis that enables them to map the web that is impacting their lands and develop stronger strategies in response.
- **Setting:** Zimbabwe, Indonesia and Honduras.
- **Timeline:** 2017-2020.
- **Application:** Land defenders, CSOs, etc.



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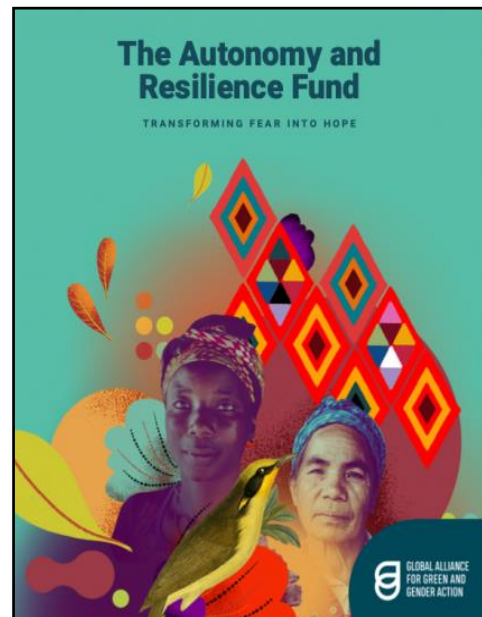


 **The Autonomy and Resilience Fund – Transforming fear into hope**

Brief

Key Knowledge Holder

- Global Alliance for Green and Gender Action (GAGGA)



Click on the picture for the full Knowledge Product.
If that does not work, please find it [here](#).

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Sustainability & Covid-19

Overview of the Knowledge Products

Here you can find an overview of all the Knowledge Products of the Strategic Partnerships related to Sustainability and Covid-19. By clicking on a title, you will be led to the respective Knowledge Product's page.

Reports:

-  Landscape Approach Lessons Learnt
-  Results on ecosystems: 2016-2020 Shared Resources, Joint Solutions

Videos:

-  Rehabilitating River Mpanga in Uganda


Data Library:

-  Watershed data library


Policy Briefs:

-  Right to Food, Farmers' Rights & Covid-19: Policy priorities and a call to Action
-  Policy Brief: Impact of COVID-19 on the Media

Guides:

-  Defenders of the planet: Guide of state obligations for their protection

Research Papers/Reports:

-  Repression and Resilience: Diagnosing Closing Space Mid-Pandemic, and Closing Democratic Space: Case Studies and Recommendations for Action



Landscape Approach Lessons Learnt

Report

Key Knowledge Holder

→ Advocacy for Change

Key Learning Question

→ The knowledge product presents Solidaridad experience in Landscape Programming. The product defines how we understand the landscape approach and what we learnt from it.

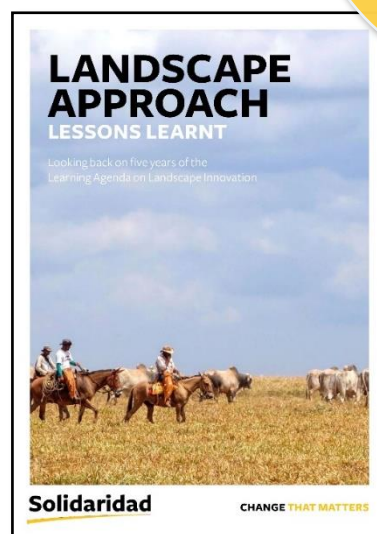
Results & Impact

→ When we started we were grappling with the landscape concept, but over time our team grew into a team of experts, learning rapidly from the work they were doing in coordination with landscape stakeholders. This product gives insight into that process, but also provides detailed insights in the reality of the landscapes where Solidaridad is active. The challenges and achievements in the landscape programmes show the urgency and importance of this way of working to address sustainability and inequality at a landscape scale.

At a Glance

→ **Use case:** This knowledge product is a synthesis of the learning agenda which supported internal capacity building and

Click on the picture for the full Knowledge Product. If that does not work, please find it [here](#).



tool development for landscape practitioners responsible for Solidaridad

landscape programming. The report gives an overview of how we structured this learning agenda and what we learnt in practice. It also presents organizational learning which we take forward in our way of working. The report is relevant for an external audience who aims to learn more about landscape programming and also for Solidaridad staff for learning and sharing within our global network.

→ **Setting:** The product has been developed with a global team of landscape practitioners, working in Tanzania, Zambia, Paraguay, Nicaragua and Honduras.

→ **Timeline:** The learning agenda was carried out throughout the strategic partnership (meetings, activities, events) and the report is a synthesis of this learning journey, produced in 2020 and published January 2021.

→ **Application:** The report is relevant for an external audience who aims to learn more about landscape programming and also for Solidaridad staff for learning and sharing within our global network.

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 **Results on ecosystems: 2016-2020 Shared Resources, Joint Solutions**

Click on the picture for the full Knowledge Product.
If that does not work, please find it [here](#).

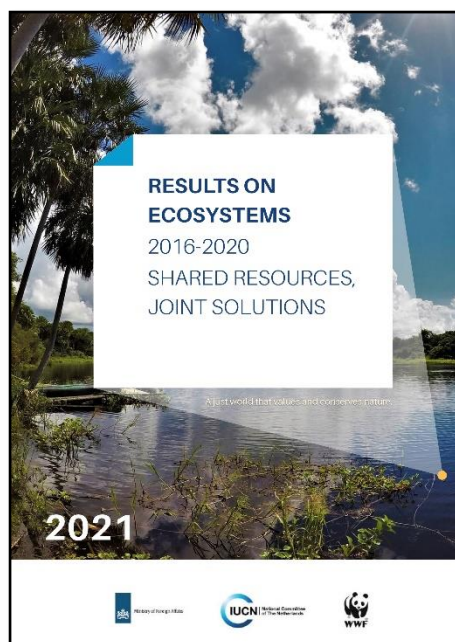
Report

Key Knowledge Holder

→ Shared Resources, Joint Solutions (SRJS)

At a Glance

- **Use case:** This product was implemented by learning if the program assumptions about making impact were correct, and also to determine how much impact we made through our outcomes.
- **Setting:** 16 countries in SE Asia, Africa and S-America.
- **Timeline:** 2020.
- **Application:** Internal use, our Southern partners and Ministry of Foreign Affairs.



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Rehabilitating River Mpanga in Uganda

Click on the picture for the full Knowledge Product.

Video

Key Knowledge Holder

- Watershed empowering citizens programme

At a Glance

- **Use case:** As an awareness raising effort - Local communities, CSOs, and government work together to pilot new agricultural activities, which don't harm a vital source of water.
- **Setting:** Uganda.
- **Timeline:** 2020.
- **Application:** Local communities, CSOs, and government.



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Watershed data library

Click on the picture for the full Knowledge Product.

Data Library

Key Knowledge Holder

- Watershed empowering citizens programme

Key Learning Question

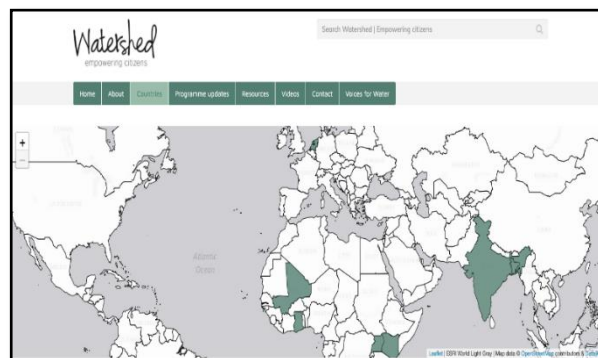
- Which data (primary and secondary) was used to generate evidence for advocacy on sustainable WASH for all?

Results & Impact

- That most of the data collected under the Watershed programme is open, accessible and useable by other actors. The data library is also an example for other programmes, how to ensure the relevant data is shared among all partners.

At a Glance

- **Use case:** The Watershed work packages collected secondary and primary data and generated evidence for advocacy, and this data library is the place where all of it is stored, per country, with an introduction on methods and context.
- **Setting:** Kenya, Uganda, India, Bangladesh, Mali, Ghana.
- **Timeline:** 2019 to the end of the programme.



- **Application:** It was developed for the full Watershed team, including all the implementing partners in the countries. But it was also meant to be shared beyond Watershed.

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📍 Right to Food, Farmers' Rights & Covid-19: Policy priorities and a call to Action

Click on the picture for the full Knowledge Product.

If that does not work, please find it [here](#).

Policy Brief

Key Knowledge Holder

- Partly in relation to Fair Green and Global (FGG)

Key Learning Question

- What is the impact of Covid-19 on smallholder farmers, in particular women, and the right to food?

At a Glance

- **Use case:** Evidence based research and to be used for policy recommendations and action
- **Results & Impact:** Quick research response and policy recommendations during initial stage of Covid-19 pandemic.
- **Setting:** Africa, Asia, global.
- **Application:** Policy makers and advocacy NGOs / CSOs.



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📄 Policy Brief: Impact of COVID-19 on the Media

Policy Brief

Key Knowledge Holder

→ Free Press Unlimited



Click on the picture for the full Knowledge Product.

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Defenders of the planet: Guide of state obligations for their protection

Guide

Key Knowledge Holder

→ Global Alliance for Green and Gender Action (GAGGA)



Click on the picture for the full Knowledge Product.

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 **Repression and Resilience: Diagnosing Closing Space Mid-Pandemic, and Closing Democratic Space: Case Studies and Recommendations for Action**

Research Paper/Report

Key Knowledge Holder

- Conducive environments for effective policy



Please find the full Knowledge Product [here](#).

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Looking back on 5 years of Dialogue and Dissent

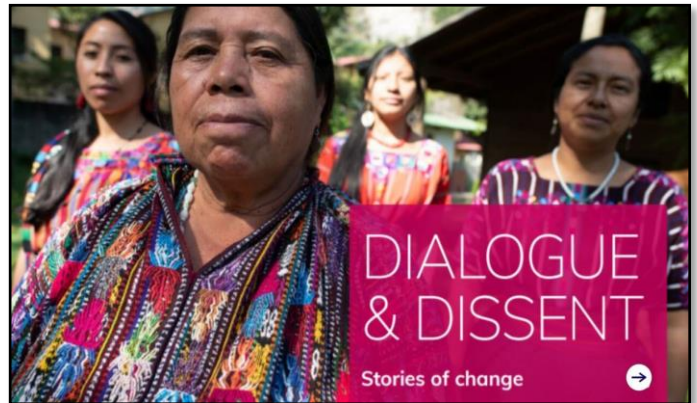
E-zine

Key Knowledge Holder

→ Government of the Netherlands

At a Glance

→ The e-zine Dialogue & Dissent: Stories of Change, compiled by the Dutch Ministry of Foreign Affairs, looks back on the Dialogue and Dissent programme and what it has achieved.



Click on the picture for the full Knowledge Product.

If that does not work, please find it [here](#).

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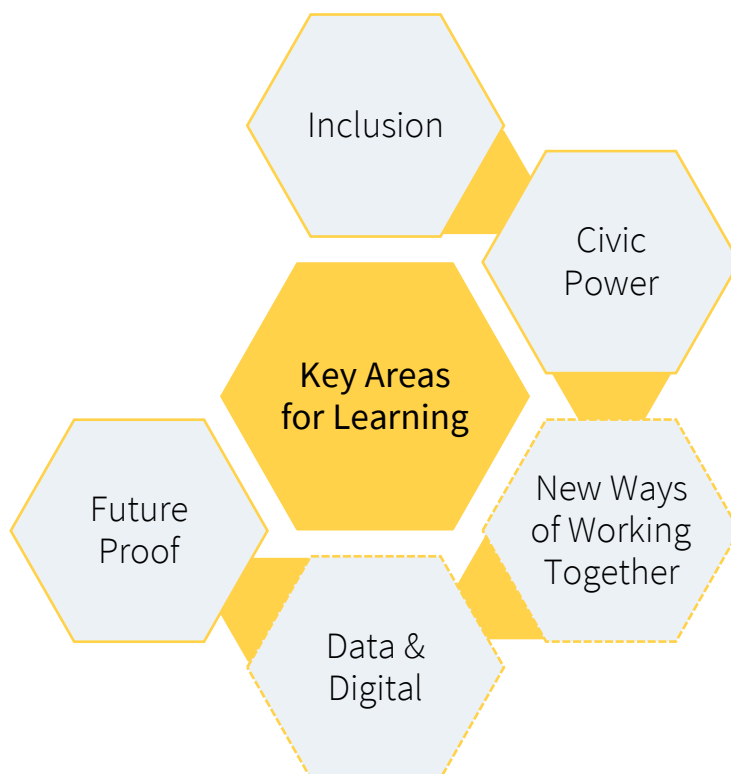
Learning Outlook

Connecting existing knowledge to learning needs

The purpose of this knowledge map is to make knowledge that has been developed as part of the past Strategic Partnerships (2016 – 2020) available to future Strategic Partnerships and the field as a whole. Therefore, the aim of this mapping is to connect existing Knowledge Products to potential knowledge gaps and learning needs.

As part of Partos' effort to develop their Learning Agenda, feedback about learning needs has been gathered from the field. From this learning needs analysis, several key areas for learning have emerged. Below, these key thematic learning areas are presented. The areas in bold indicate that there is a strong overlap with knowledge that has been developed that is included in this mapping. By clicking on the areas, you will be led to the relevant thematic area in this mapping.

The areas New Ways of Working Together and Data & Digital have not yet been extensively covered by the Knowledge Products submitted as part of this mapping. Future efforts for knowledge development and learning should focus on shedding further light onto these two key thematic areas.





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