

	Logic of intervention	Objectively verifiable indicators (OVI)	Means of verification	Assumptions	Duration of action	Number of beneficiaries	Local partner
Overall goal (Theme)	To strengthen the autonomy and resilience of marginalised communities and empower people in the remotest areas of Bangladesh to reach their full potential so that they can take control of their future and emerge from extreme poverty.						
Specific goals		What indicators show that the specific goals set have been reached?	Existing sources of information? Methods to obtain this information. Indicators of impact	Factors and conditions required to achieve goals? Risks to take into consideration?			
	To improve access to quality and affordable basic social services, i.e. health, hygiene, sanitation and education for the targeted communities.	 80% of beneficiaries in the Friendship intervention areas accessed Friendship 3-tier health care services (mid-term, end-line) 80% of the beneficiaries in the Friendship intervention areas are satisfied with the health care services received (mid-term, end-line) 80% of the beneficiaries in the Friendship intervention areas know at least two preventive measures to prevent communicable disease (mid-term, end-line) By 2023, reduce severely underweight (weight/age) children <5 years of age to as low as 4%. By 2023, reduce neonatal mortality (infants < 28 days of age) to at least as low as 18 per 1000 live births. 	- Baseline, mid-term and end-line surveys - KAP (Knowledge, Attitude and Practices) surveys - Mid-term and final evaluation - Impact Assessment	No major natural disaster Political stability (due to elections in late 2018, some political unrests are to be expected early 2019) Local Government Collaboration/Support Secured budget Staff retention/stability (including community-based staff)			
		- Each year, 100% of Grade V writing the PSC (Primary School Certificate) exam successfully pass it - Each year, 90% of Grade VIII students successfully pass the JSC (Junior School Certificate) exam each year - Each year, 95% of enrolled learners complete adult education course	 PSC official results JSC official results Group/enrolment registers 				
	To improve the livelihood, food security, resilience and income opportunities of the targeted marginalised communities.	By 2023, 90% of the beneficiaries take three full meals/day By 2023, 75% of all beneficiaries have increased incomes 100% of the selected farmers/beneficiaries have increased their savings within 3 months	 Master roll registers Evaluation reports Project monitoring reports Follow-up interviews with project participants Beneficiary pass book 				
	3) To create an enabling environment where citizens are aware of their rights and have unhindered access to justice and to the services of local and national Government institutions, thereby gaining social and economic independence.	 By 2023, 80% of targeted people are aware of their civic rights. By 2023, 70% of <i>Shalish</i> (informal justice system) sessions properly follow the state law. By 2023, 70% of respondents report that they can access the Government legal system, with the support of the paralegal. 	Group registers, legal booth case registers, A2I (Access to Information) booth visitor registers, school registers. Focus group discussions, case				



		By 2023, 70% community people have access to information on government services (e.g. health, agriculture, free legal aid service, social safety net,) through legal service structure (legal booths, a2i booths,) By 2023, at least 85% of the Government's total allocation for VGD, VGF, elderly and widow allowances, etc. are distributed properly and are accessed by the neediest ones in the targeted communities.	stories, interviews, HH visits database,			
Expected results		What indicators can be used to verify results and measure their respective progress?	What sources of information are used for which indicators? Monitoring indicators	What external conditions must be met in order to achieve the expected results within the given timeframe?		
	R1: Community members have access to dependable quality health care services [awareness, preventive and curative] through our 3-tier health care model.	 85% pregnant women in Friendship intervention areas are aware of at least 3 danger signs during pregnancy (mid-term) 90% of registered pregnant mother aware on colostrum, exclusive breast feeding (mid-term) By 2023, at least 65% of eligible couple practise any modern method of contraception By 2023, 95% of pregnant women receive valid two doses of Tetanus Toxoid vaccine By 2023, 70% of the mother receive 4 ANC visits as per WHO By 2023, 90% of the children will be under full coverage of EPI 70% cost recovery of Shyamnagar Friendship Hospital achieved by 3rd year of operation 	General: - Baseline, mid-term and end-line surveys - Activity reports - Registers, MIS - Evaluation reports - Health Quality Indicators	 No major natural disaster Political / legal stability Local Government Collaboration/ Support Secured Budget Staff retention/ stability (including community-based staff) 		
	R2: Community members have access to dependable quality primary, secondary and adult education.	 At least 5,000 students are enrolled in Friendship's schools (primary and secondary) each year (assuming the number of schools remains constant/does not increase – i.e. 78 primary and 7 secondary schools) Each year, % of Grade V students achieving A grades at PSC exam is above national average Each year, % of Grade V students receiving scholarships for secondary education is above national average 98% of students attend class regularly (ongoing) Yearly non-migration related dropout rate is less than 1% Each year, at least 1,480 Adolescent and Adult Learners are enrolled in Friendship's Learning Centres (assuming the number of center remains constant/does not increase – i.e. 73 centres) 	Enrolment registers, monthly reports Attendance registers, supervision checklist			
	R3: Community members have access to diversified livelihood, better income, improved food security and affordable electricity.	- By 2023, 70% of farmers adopted at least 1 improved technology promoted by the project	Registers, Master roll registers Project Monitoring Reports,			



	R4: Community members are aware of their rights and obligations and have access to public services and social safety net.	 By 2023, yield/productivity of selected agricultural commodities increased by 4 to 35% (depending on the crop) Each year, 20% of the beneficiaries get better employment opportunities through weaving/tailoring training and market linkage Each year, 920 additional households will have access to affordable electricity (800 SHS + 1 mini-grid installed (for 120 beneficiaries) per year) 90% of group members attend the regular sessions (ongoing) By 2023, 90% of community leaders attended the formal training session on Shalish (Informal Instine System) system 	- Beneficiary pass book - Group registers, legal booth registers, Focus group discussions,				
	R5: Community members are more resilient and better prepared to face climate change impact.	 Shalish (Informal Justice System) system. By 2023, 80% women increased their decision-making power By 2023, 70% of government service providers are more accountable at field level. By 2023, 70% of targeted community reported that they have completed their birth registrations. 90% of the selected beneficiaries who received financial support to buy agriculture input generate profit from their activity within 7 months. 100% of the selected farmers/beneficiaries have increased their savings within 3 months After 2 years, 70% of community people within targeted groups increased access to govt. safety net program or benefitted from special incentives After 2 years, 75% of community people within targeted group have increased access to local government institutes 	- Training registers and reports - Minutes of Meetings - Class/group registers - Photographs - National statistics				
Actions (Group	What key actions are to be put into place to produce the expected results? (Group actions per result) Indicate the CRS code for each action (see Dashboard) Country code: Bangladesh - 666	(LGIs) and stakeholders Means/resources	Costs/budget See Dashboard	These are the conditions that must be fulfilled in order for the project's actions to begin.	Duration of each action See Timetable	Beneficiaries of each action	Local partners responsible for implementing actions
actions per result)	R1A1: Increase awareness and improve health seeking behaviour of the community people. R1A2: Provide access to quality healthcare services in the intervention areas through FCM, CSBA, Satellite/Static Clinics, Shyamnagar Friendship Hospital (SFH) and Lifebuoy Friendship Hospital (LFH). R1A3: Capacity development of the service providers and managers to ensure high quality health care services. R1A4: Effective coordination and collaboration with external and internal stakeholders to increase coverage and create synergies in achieving desired results. R1A5: Strengthening Supervision, Monitoring and Evaluation system.	Human Resources: - Program Teams in Head Office and Field Offices; - Central Service Units: Admin, Finance, Procurement, HR, Field Operations, Evaluation & Research, Infrastructure & Development, IT & MIS, Financial Resources Capacity Building for Staff and Beneficiaries ICT (Information and Communications Technologies) Awareness and Advocacy	See Dushiouru	Human, financial and physical resources are available Beneficiaries are willing to work with the project Government, institutions and other stakeholders are willing to cooperate and are supportive	Operations are running on an annual basis, 7 days/week Training/capacity development follow a detailed training calendar	R1A1-A5 Direct beneficiaries: - ±400,000 people (the 525 FCMs visit a total of 80,000 HH/month, i.e. 400,000 people) Indirect beneficiaries: - ±4.2 million (the whole population of the project catchment area can access health services if/when needed)	Friendship Bangladesh is the sole partner of Friendship Luxembourg for implementing this programme. To ensure continuity and sustainability, Friendship Bangladesh works in close cooperation with local governments, relevant Ministries / Departments and other GO, NGO and/or stakeholders.



R2A1: Establish and operate Friendship's Schools and Literacy Centres engaging community-based groups and actions. R2A2: Capacity development of Teachers, Facilitators and Staff. R2A3: Collaboration with Government and Non-Government education actors. R2A4: Monitoring, Supervision and Evaluation.	Networking and exposure Monitoring & Evaluation	 Availability of eligible recruits (min. qualification required)/motivated "teachers" Availability of suitable location (for new constructions – when applicable) No major family migration 	 School operations are running on an annual basis from Jan to Dec, Adult Literacy follows a 8-month program Basic and pedagogy training: 8 and 3 days respectively Monthly refresher training (10 per year) for 3 days each Daily supervision 	R2A1-A3 Direct beneficiaries: - ±5,000 students (primary and secondary) - ±1,480 adolescent and adult learners each year - ±300 community teachers/facilitators Indirect beneficiaries: - 4,000 families (± 20,000 people) - 78 communities (± 234,000 people)	
R3A1: Formation and Functioning of FCDCs (Friendship Community Development Committees) and FFS (Farmer Field Schools). R3A2: Capacity building for beneficiaries (including para-solar technicians, para-vet,). R3A3: Capacity building for staff. R3A4: Develop and distribute promotion materials. R3A5: Installation of Solar Home System (SHS) and solar mini-grids. R3A6: Distribution of loans and collection of the instalments. R3A7: Vocational training for women in Friendship weaving, dying, tailoring and embroidery centres. R3A8: Supervision, Monitoring and Evaluation.		- Good cultivation conditions	- Operations are running all year long	R3A1-A2 & A6 Direct beneficiaries: ±8,280 in 2019 and up to 42,985 in 2023. Indirect beneficiaries: ±49,680 in 2019 and up to 257,900 in 2023 R3A3 - Staff: 30 in 2019 and up to 130 in 2023 (including Mushti team) R3A5 - SHS: 920 HH/year (± 4,600 people) R3A7 - VTC: Direct beneficiaries: 135 women trained/year in 2019, up to 250 women trained/year in 2023 Indirect beneficiaries: trained women's HH (± 675 to 1,000 people)	
R4A1: Create awareness on legal and human rights, education and government structure through different activities (Adult Group Sessions, IC curriculum, FCSG, PTS, Char Theatre Shows,) R4A2: Setup and maintain community-based legal service structure (legal booths, paralegals, FCGA, FCSG, A2I booths, justice boat) enabling community people to access government information and services (resources, social safety net,) and strengthen the local justice system R4A3: Conduct regular advocacy activities at local and national level (meetings, seminars, workshops, community-based service mapping, press & media communication,) to increase government bodies accountability and transparency and sensitize them to the need for special policies for char communities. R4A4: Capacity building for beneficiaries - to enhance household's economic development (alternative income generating activities (IGA)) - and for staff – to strengthen the organisation and keep them up-to-date. R4A5: Supervision, Monitoring and Evaluation		 Supportive local/national governments and relevant departments Supportive community leaders/elites Policies remain unchanged, political stability Availability of eligible recruits (min. qualification required) for paralegal and FCGA 	- Operations are running all year long	R4A1-A2-A4: Direct beneficiaries: - ±90,650 in 2019, up to ±116,350 in 2023 (incl. adult group members, school students, PTS and FCSG members, theatre show viewers,) - ±18,000 people benefits from public services (social safety net, legal aid services − incl. 4,000/year through the justice boat from 2020 on) Indirect beneficiaries (all people who have access to the legal structures): - Legal booths: ±150,000 people in 2023 (85 chars with ±3,000 people/char); - a2i: ±120,000 people in 2021 (starting year), up to ±240,000 people in 2023 (12 UP in total with 20,000 people targeted in each UP area (mainland)); - Justice boat: ±30,000 in 2020 (10 chars) and ±45,000 people/year from 2021 on (15 chars with ±3,000 people/char) → Estimated grand total in 2023: ±540,000 people R4A3: ±11,580 participants in advocacy meetings/seminars/ workshops − indirectly, all communities will benefit	



			from increased Gov. bodies accountability. R4A5: Direct beneficiaries: - 300 community members/year (mainly women) for IGA training; - ±292 staff (HO, field & community-based staff (60 theatre artists, 85 paralegals, 85 FCGA, 12 a2i assistants)) Indirect beneficiaries: - ±1,500 people (participants's HH (300x5 people) benefit from alternative incomes - all community people benefit from properly trained staff.
R5A1: Provide technical, logistical and financial incentive & assistance for disaster-affected and vulnerable people to be resilient through capital building and alternative income source. R5A2: Create provision and connections with government or private services to reduce poverty in addition to social safety net to enhance economic solvency and be able to face future calamities. R5A3: Establish community poverty mapping and provide adequate infrastructure/facilities – e.g. path, local bridge/culvert, reduce water logging, water-sanitation, safe shelter (plinth), to enhance coping/adaptation, in cooperation with local government. R5A4: Create mass awareness, conduct advocacy and networking activities to build an enabling environment for disaster-affected people to access government services (resources, safety net,) and sensitize government bodies to the need for special policies/provisions for disaster victims. R5A5: Supervision, Monitoring and Evaluation.	- Good cultivation conditions - Supportive local governments and relevant departments	- Cycles of 2 years: - 1st year: core activities (capital building, capacity building, poverty mapping,), - 2nd year: follow-up, refresher trainings, monitoring & evaluation - Each year, 30 new groups - who previously benefitted from Friendship DRR projects - will be targeted. - During Y5, special attention will be given to monitoring and evaluation for all groups.	R5A1-A3: each year, 30 new communities will be targeted Direct beneficiaries: 2,040 people (30 FDMC, FCSG, adult group members — with some overlap between groups, i.e 7 members of FDMC will also be part of FCSG) Indirect beneficiaries: ±10,200 people (group members' HH (2,040x5people)) R5A4: All community people will benefit directly or indirectly from the mass awareness and advocacy activities, i.e. each year: - ±90,000 people/year (30 communities, each comprising in average 3,000 people) → ±450,000 people over 5 years